



Top strategic programme
Total Investment to date €40m
Predicted benefit of €60m

3x
NPV



PSP is delivering a great sales experience for Sky's customers and its people.



Software Engineering
650 engineers
70 scrums
47 graduates

Getting the balance right requires a delivery team with first-hand agile experience as well as a good grounding in more 'traditional' delivery processes



The unfortunate truthness of reality:
[1] (1444)
Poor stakeholder engagement
Failing to engage in delivery
Rushed decisions
Rushed into change
Rushed into budget
Poor Business Value

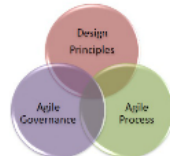
Enterprise Transformation Programmes

Big Problems



Top 3 Strategic Programmes
Total Investment to date €40M

BIG AGILE
Success Factors



Agile Governance



Big Agile

a real world experience

Matt Clark @mattclarkdotnet
Renee Hunt @reneeno17

sky.com/geeks



Big Agile

a real world experience

Matt Clark @mattclarkdotnet

Renee Hunt @reneeno17

sky.com/geeks

Enterprise Transformation Programmes

The Unfortunate Sadness of Reality:

[S. Liddell]

Poor Stakeholder engagement

Taking an age to deliver

Rubbish Products

Riddled with Bugs

Massively over-budget

Poor Business Value



10.3 Million Customers

B2B

B2C





sky NEWS HD

sky SPORTS HD 1

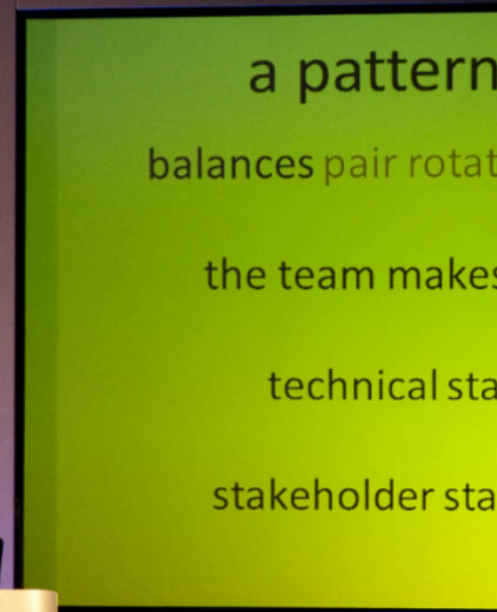
Software Engineering

650 engineers

70 scrums

47 graduates





PSP

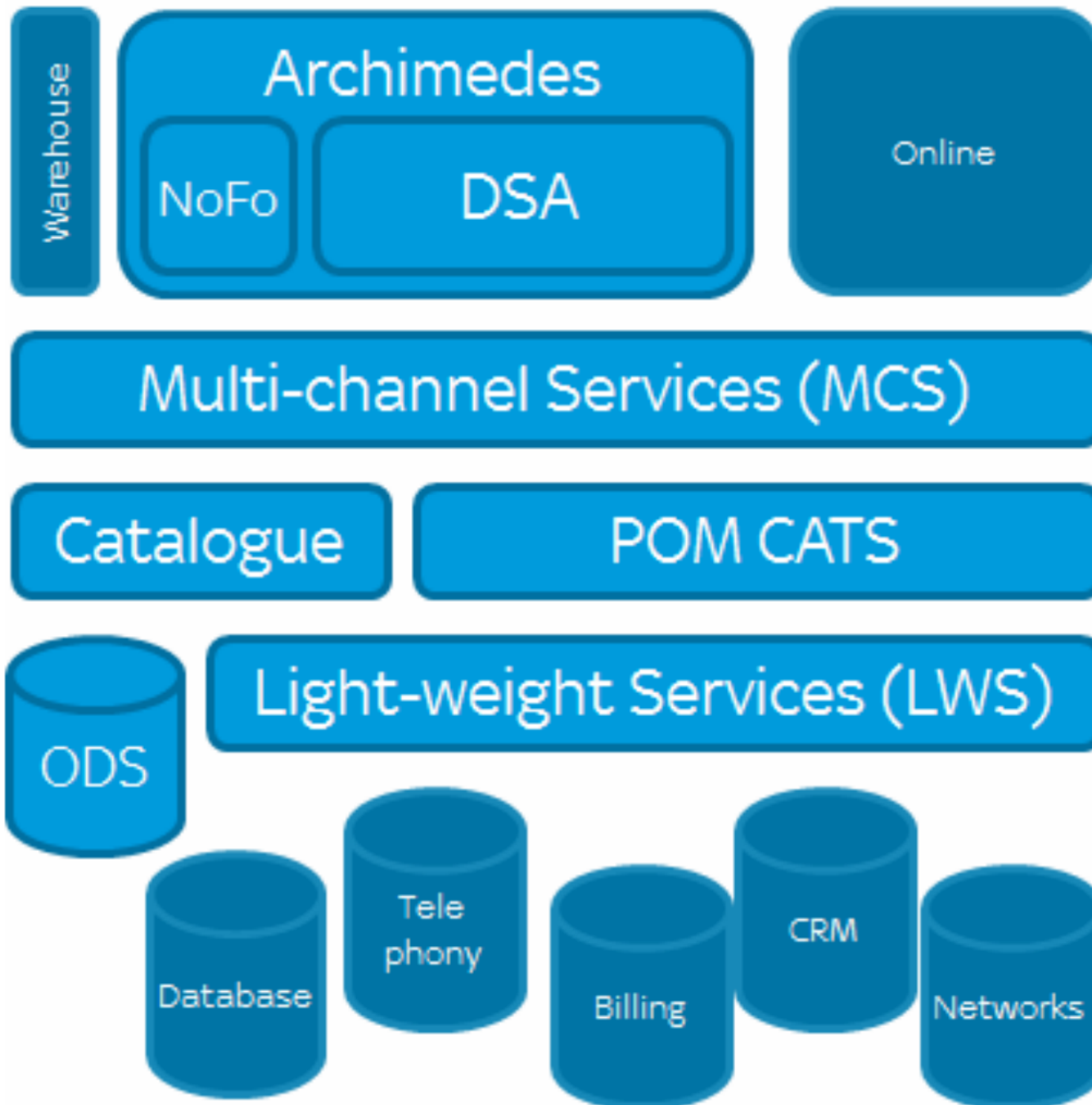
Top strategic programme

Total Investment to date €40m

Predicted benefit of €60m

PSP is delivering a great sales experience for Sky's customers and its people.

Single Sales Process



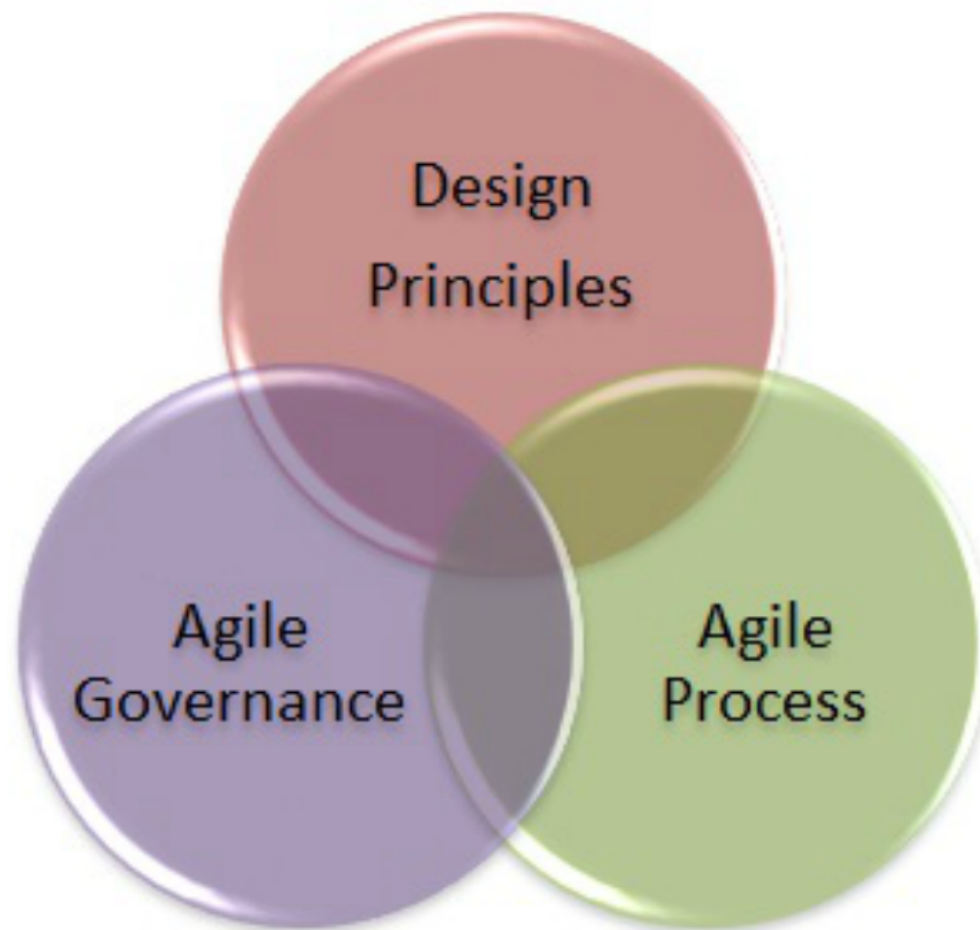
**3x
NPV**



ZERO UAT Defects

BIG AGILE

Success Factors



Big Problems

lements

Communication overhead

sibility

Multitude of requirements

Lots of things to integrate

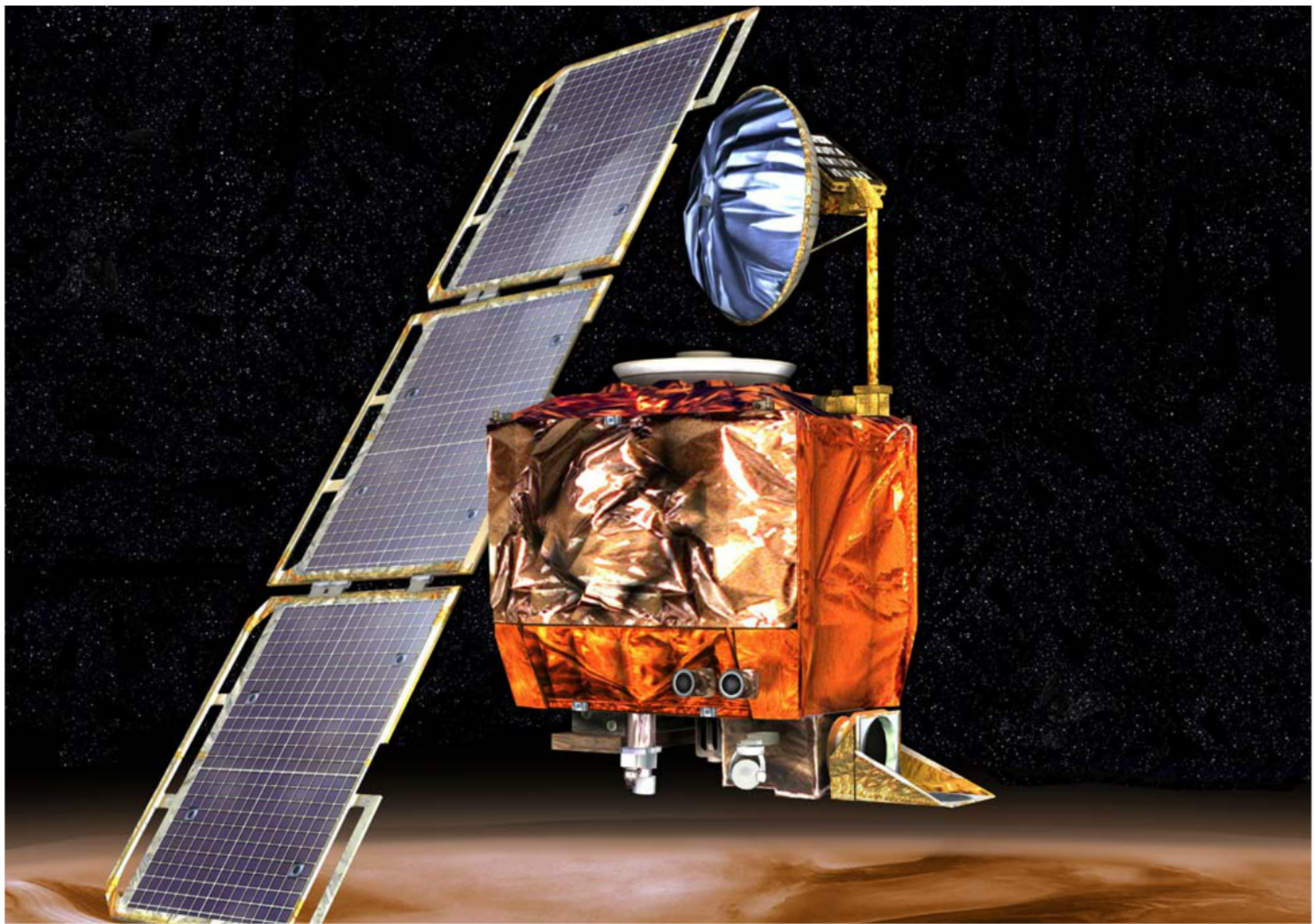
Many points of failure

over

Distributed responsibility

of fa:1

Micromanage everything!



Evaluate target
portfolio

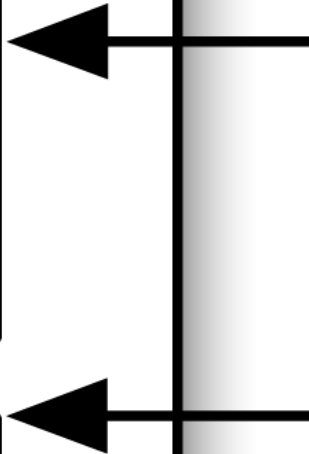
Catalogue Services

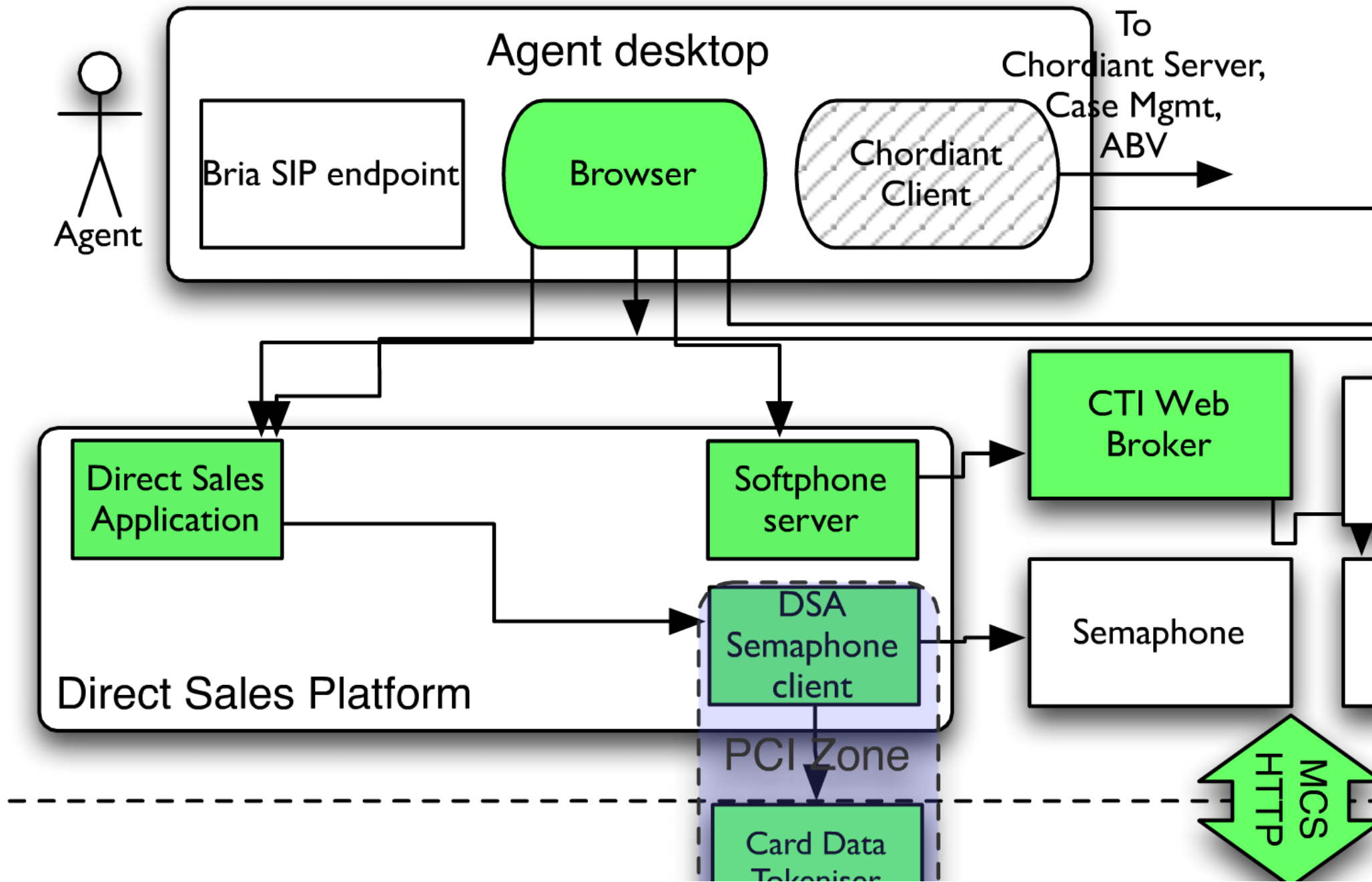
Get/Decorate
Catalogue

Translate
Catalogue Data

Evaluate target
portfolio

Consume Cap





PSP Phase I Component Impact Map v1.1 2012-02-01

Agent desktop

- Agent
- Bria SIP endpoint
- Browser
- Chordiant Client
- To Chordiant Server, Case Mgmt, ABV

Multi-Channel Services

- Direct Sales Platform
 - Direct Sales Application
 - Softphone server
 - DSA Semaphore client
 - Card Data Tokeniser
- CTI Web Broker
- Sky Answers
- Shifttrack
- Outsource Workforce Mgmt
- Peoplesoft
- Qfiniti
- Touchpoint
- Key
 - Non-UI component
 - UI Component
 - Data Store
 - Config/Unchanged
 - Request Flow
 - Data Flow
- RSG 2
- OCP
- Interactive Gateway
- STB
- Agent
- Customer
- Customer

Product & Offer Mgmt

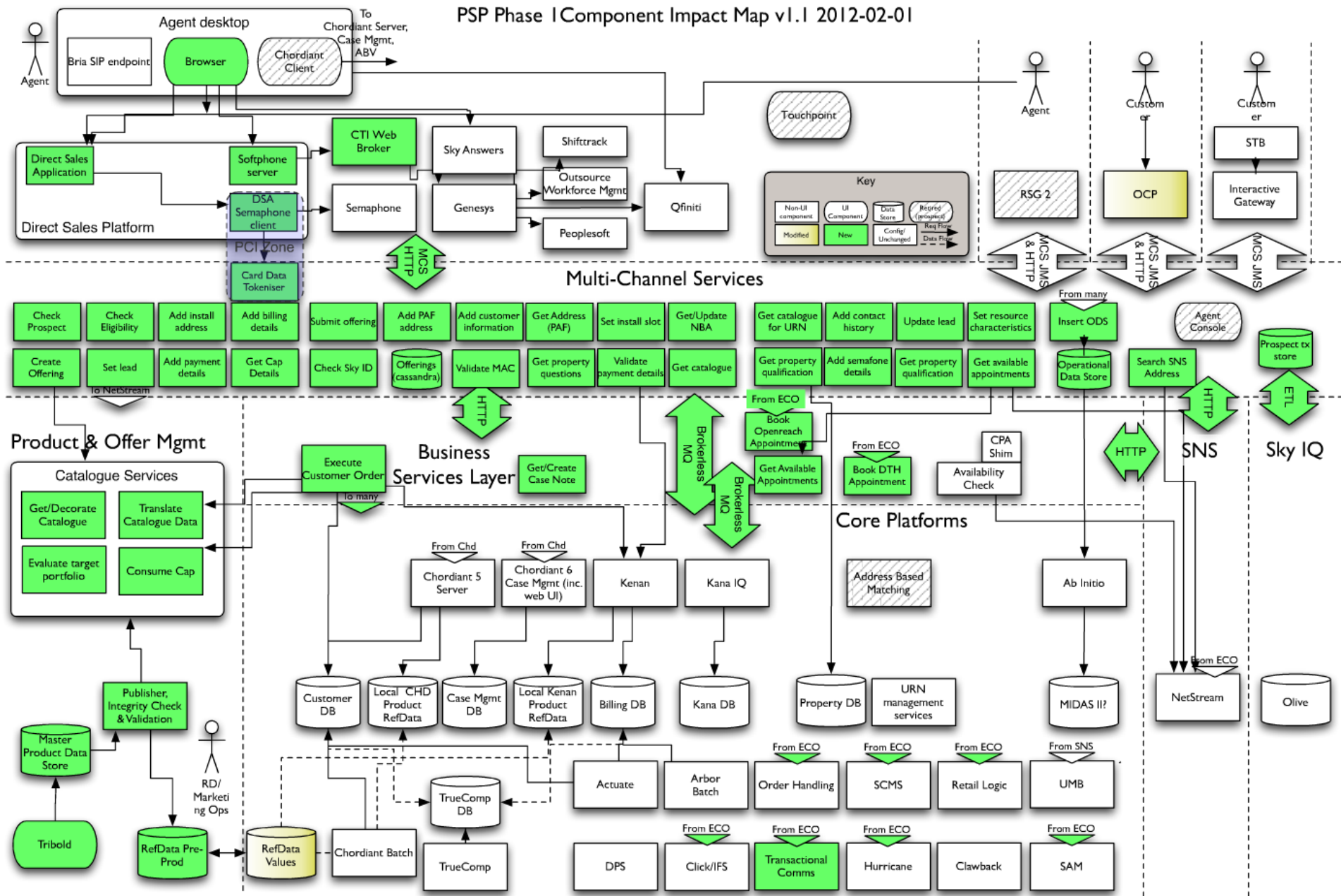
- Check Prospect
- Check Eligibility
- Add install address
- Add billing details
- Submit offering
- Add PAF address
- Add customer information
- Get Address (PAF)
- Set install slot
- Get/Update NBA
- Get catalogue for URN
- Add contact history
- Update lead
- Set resource characteristics
- Insert ODS
- Operational Data Store
- Search SNS Address
- Prospect tx store
- Create Offering
- Set lead
- Add payment details
- Get Cap Details
- Check Sky ID
- Offerings (cassandra)
- Validate MAC
- Get property questions
- Validate payment details
- Get catalogue
- Get property qualification
- Add semaphore details
- Get property qualification
- Get available appointments
- Book Openreach Appointments
- Get Available Appointments
- Book DTH Appointment
- Availability Check
- CPA Shim

Business Services Layer

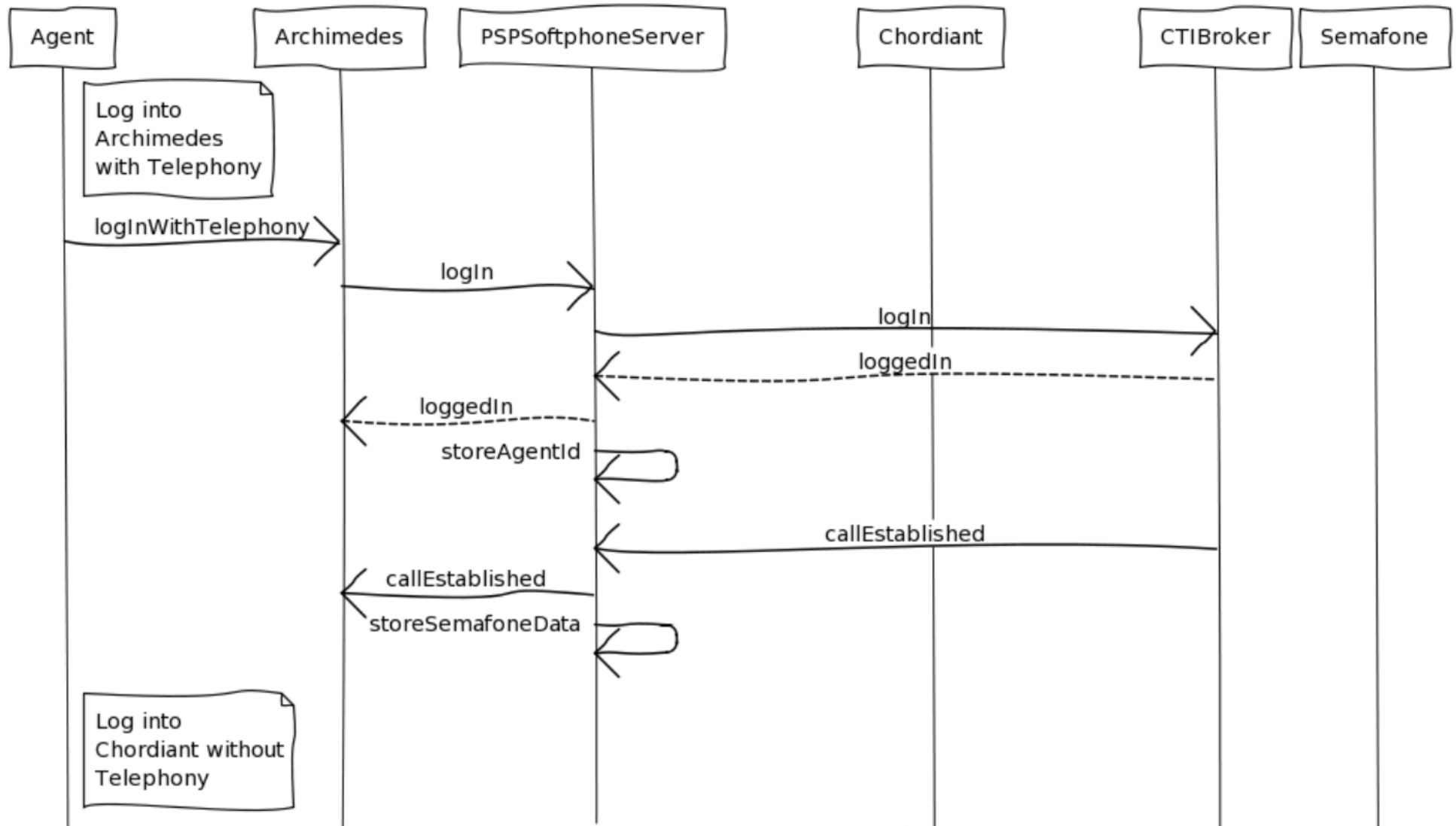
- Execute Customer Order
- Get/Create Case Note
- Chordiant 5 Server
- Chordiant 6 Case Mgmt (inc. web UI)
- Kenan
- Kana IQ
- Customer DB
- Local CHD Product RefData
- Case Mgmt DB
- Local Kenan Product RefData
- Billing DB
- Kana DB
- Property DB
- URN management services
- MIDAS II?
- NetStream
- Olive

Core Platforms

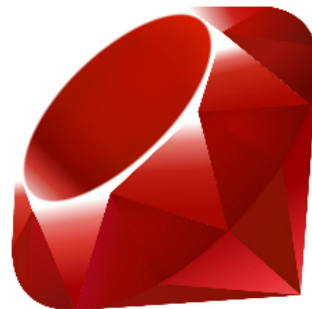
- Catalogue Services
 - Get/Decorate Catalogue
 - Translate Catalogue Data
 - Evaluate target portfolio
 - Consume Cap
- Publisher, Integrity Check & Validation
- Master Product Data Store
- Tribold
- RefData Pre-Prod
- RefData Values
- Chordiant Batch
- TrueComp DB
- TrueComp
- Actuate
- Arber Batch
- Order Handling
- SCMS
- Retail Logic
- UMB
- DPS
- Click/IFS
- Transactional Comms
- Hurricane
- Clawback
- SAM



Use Sequence Diagrams and BDD



Use the right tool for the job



No schemas, no XML

```
<?xml version="1.0" encoding="utf-8"?>  
<xs:schema elementFormDefault="qualified"  
  xmlns:xs="http://www.w3.org/2001/XMLSchema">  
  <xs:any minOccurs="0"/>  
</xs:schema>
```

Have an insane SLA

99.99% availability

< 100ms response time

100% test coverage

Automate everything

No ESBs, no fire and forget integration

"Let's hope they know what to do
with this when it arrives...."



You are probably not the first

CRUM STAND UPS

Retrospectives JIRA
Product Owners
Sprints
Co-Location
Continuous Integration

BDD



52
12/10 - 12/11

DSA

53
12/11 - 12/12

Anytime+
CRS

Eco
exceptions

DSA files
- 12/11/11
- 12/12/11

Retal team
- 12/11/11

54
12/12 - 12/13

Remove
Manual
enrollment
FEE 54

Yield
- 12/12/11

ODS

Private eye

55
12/13 - 12/14

Yield
- 12/13/11

DSA files

Sales
Continuity
- 12/13/11

56
12/14 - 12/15

Yield
- 12/14/11

57
12/15 - 12/16

Sales
Continuity
Manual process (12/15)

MCS

Eco
exceptions

Flange
advertisements
- 12/15/11

Sky 15

Sales
Continuity

IAF

Insurance

URN LWS

Online
- 12/15

Sales
Continuity

Plots

Phase 2
gate 2

Phase 2
gate 2

Sales
Continuity
LEAD MAT

Unlimited pro
- 12/15/11

Phase 2
gate 2

Yield
- 12/15/11

Plots
No sale email

Sales
Continuity
LEAD MAT

Phase 2
gate 2

POM

AFP

Multiple
Remarks

2 TB 12/15
A* 12/15/11/12
BAM 12/15/11

Remove
Manual
enrollment
FEE 54

NLP
- 12/15/11

Multiple
Remarks

offer
Simplification

Unlimited pro

Phase 2
gate 2

offer
Simplification

Unlimited pro

Phase 2
gate 2

offer
Simplification

Strategic
AFP

Phase 2
gate 2

LWS

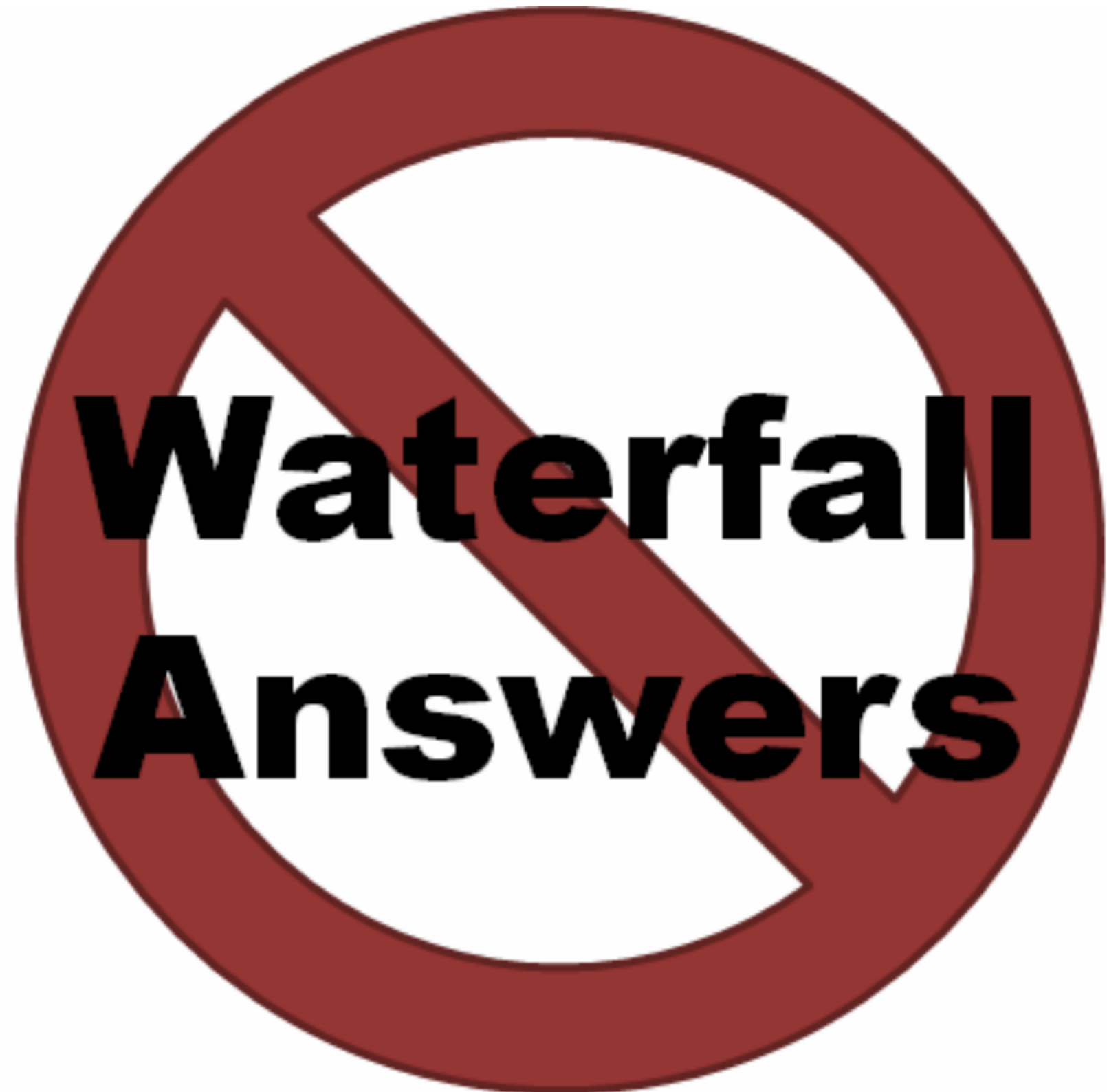
Online
- 12/15

Active Account
- 12/15

Strategic
AFP

Agile Governance



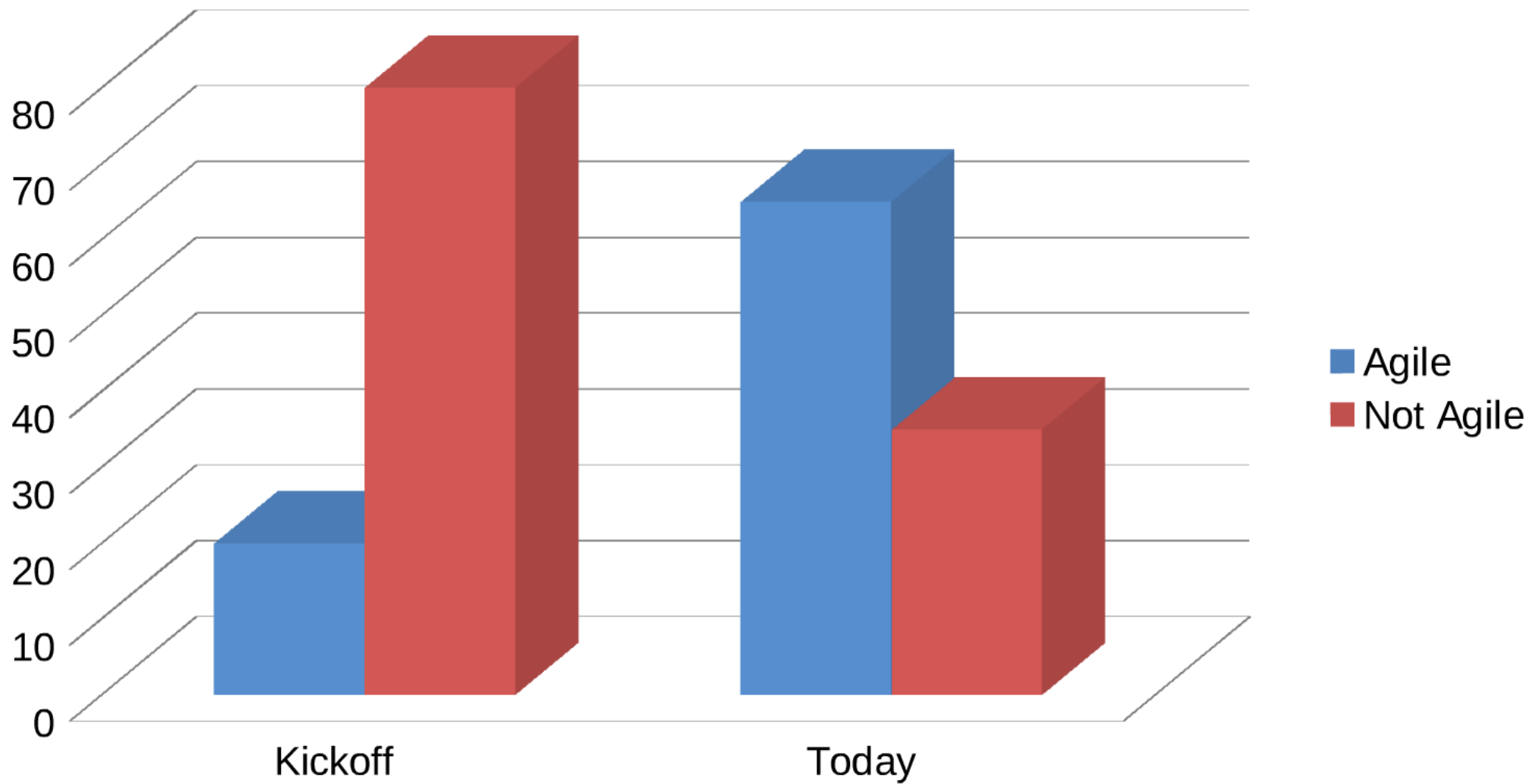


**Waterfall
Answers**

AGILE BUBBLE



Getting the **balance** right requires a delivery team with **first-hand agile experience** as well as a good grounding in more '**traditional**' **delivery assurance**



Big Agile

a real world experience

Matt Clark @mattclarkdotnet

Renee Hunt @reneeno17

sky.com/geeks