



# We already listen to our users...

Surveys: good at reinforcing your biases

Metrics: tell you what, but not why

Focus groups: tell you ???

Guided observation: find the pain points

"Get out of the building"



### 5 easy steps to a better product

- 1. Find some users to watch
- 2. Interpret what they tell you without bias
- 3. Create actionable product ideas
- 4. Turn your ideas into designs
- 5. User test your designs

...all before you even start coding!



### Why?

- · Quick way to improve the product
- Great team bonding experience
- Cheap
- Easy to interpret results
- Long-lasting value
- Stops arguments you have real data



#### 1. Find some users to watch

- · Work out who you care about
  - If you say "everyone," you don't have good product definition (you have bigger problems)
- · Seek them out in their environment
  - \$ Advert on your site/mailing list/social media
  - \$ Ask your sales people very nicely
  - \$ Classified advert (e.g. Craigslist)
  - \$ Post to social media/message board/club site
  - \$ Ask friends and family to suggest
  - \$ Go to where these people hang out, grab them
  - \$\$ Advert on a suitable site
  - \$\$\$ Pay a recruiter





#### Field observation

- Go to where your users are when they do the things you care about
  - Visit at the time they normally do the task, or ask them to save it up for you
- Primarily watch, don't speak
  - After the introductions, just be quiet
  - $\,-\,$  Sit behind/to the side of the user so you can see but aren't in the way
- · Only ask questions to clarify
  - "Can you tell me more about ..."
  - Don't make assumptions about the perceived cause of problems
- · Take lots of hand written notes
  - $\,-\,$  Video is cool, but you'll never transcribe it and it can scare people
  - Take a couple of photos of the environment if you are allowed
- As many visits as you have time for
  - At least three visits per user type, at least five visits total
  - Each visit is normally 2 hours long (even if the task is shorter or longer)
  - Two people from your team on each visit (navigation, safety, note taking)



#### Field observation

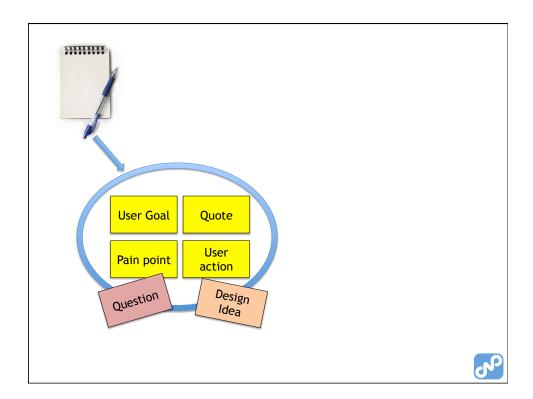
- DO:
  - Take notes
  - Engage (smile)
  - Ask open-ended questions
  - Ask for examples (times when "it" happened)
- DON'T:
  - Engage in conversation
  - Sell them on your cool product idea
  - Ask them to predict the future

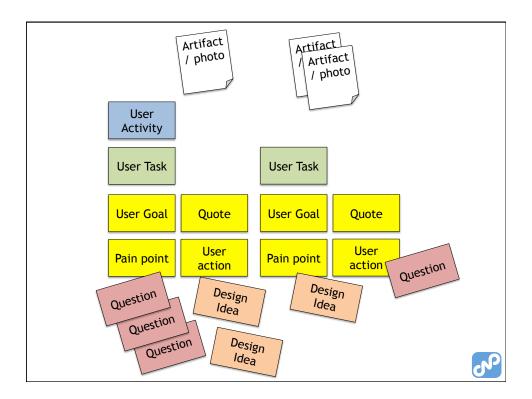


### 2. Create an experience map

- Every observation goes on a sticky note
- · Every sticky note goes on the wall
- · Sticky notes are grouped into tasks
- Tasks are arranged chronologically
- If you think of design ideas, add them on a different colored sticky note
- If you think of more questions, add them on a different colored sticky note









## Successful experience maps

- Think of making the map as a data party
- Bring everyone who was on visits into the room at the same time
- Everyone writes and places their stickies, mainly without comment
- Welcome disagreements they highlight where the interesting stuff is
- Focus on user pain points (resolving those in your product is a big win)
- Information radiator: Put the finished map in a busy place
- Bias is reduced by multiple observations, and by focusing on the problem not the solution

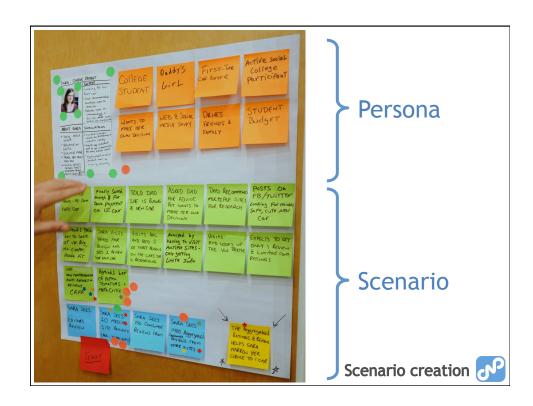


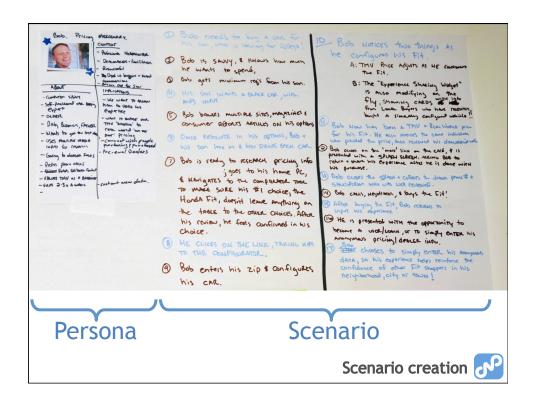
#### 3. Create actionable product ideas

- You need to get the messy map into a manageable form
- What areas will you focus on in your product?
- Write scenarios that cover the areas users talked about in site visits ("User Activities" in your experience map)
  - Create descriptions of how the people you visited could use your (new) product to solve their problems\*
- Don't describe specific UI yet... that's the next step. Instead, describe behaviors and outcomes

\*These are similar to use cases, but I prefer to use real people or personas as "the user"







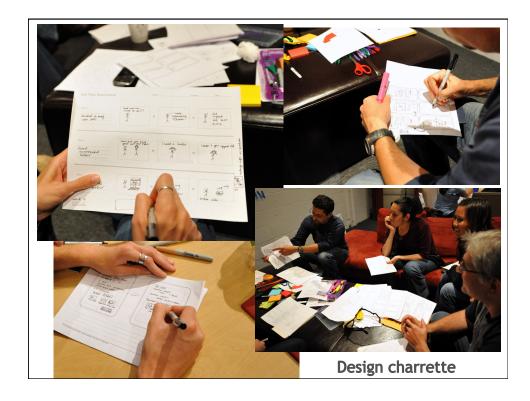


### 4. Turn your ideas into designs

- Hold a design charrette!
  - Choose one scenario and get every team member to sketch a design solution
  - The sketch can be UI, a comic book/storyboard, or anything else that gets an interaction idea across. Artistic ability isn't important
  - Each individual presents their sketch to the group
  - All sketches are pinned on the wall
  - Everyone "dot votes" the concepts they like
- Do another round, or a smaller group takes all the good ideas and creates a new summary sketch
- If you have a UI expert on the team, you can use this as a critique session to teach good basic UI principles as well (for instance Nielsen's 10 heuristics\*)

\* www.useit.com/papers/heuristic/heuristic\_list.html

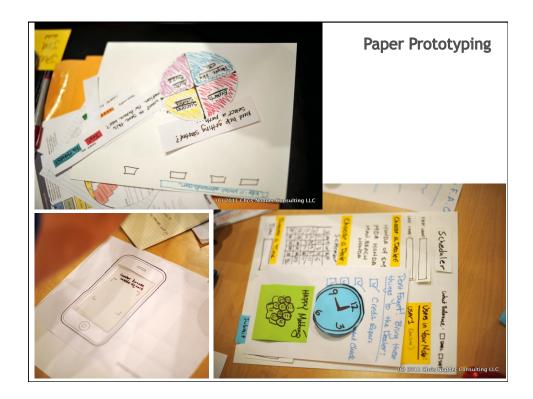


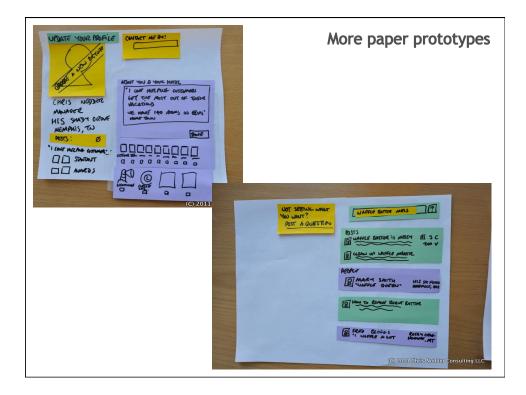


### Build a paper prototype

- The charrette left you with some UI sketches. Now you have to make them real enough to "work"
- Build only the interface elements needed to enable the scenario you wrote from field observation
  - This way you avoid feature creep and create the minimum viable product
- Have one person read the scenario out loud while another works through the UI
  - Because the scenario describes behaviors and outcomes, it should be easy to see if the UI meets the criteria
- Tip: Create each UI element on a separate piece of paper so that you can rearrange them or remove them without re-drawing everything







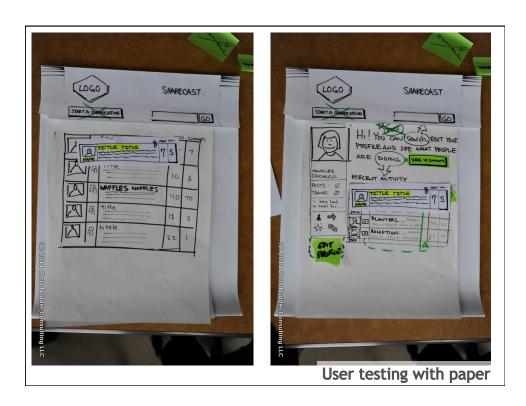
#### 5. Run a user test\*

- Use your paper prototype
  - You don't need code to run a user test. It's amazing how much you can mock up with paper.
- Warm bodies
  - Your users don't have to be very representative for early tests the interaction ideas should be understandable by most experienced computer users
  - About 5 users is enough to be sure that the problems you see are real
- Tasks
  - Use your scenarios to write tasks for users to perform
  - Make sure that the wording of tasks doesn't give away the answer
- Observers
  - Team members watch (remember the duct tape)
  - They write down observations. Save "solutions" until after the sessions
- Reward
  - Find something to say thank you to participants. Movie tickets, marketing giveaways, etc.
- Output
  - A list of issues with the prototype. Fix them (and re-test if necessary) before coding

\*Users test the prototype, you don't test users







### Now you can start writing code

- It's crazy that people consider starting to write code before knowing what to build
- Developers go on visits, create the experience map, participate in charrettes, watch studies - everyone should be too busy to write code!
- If developers get itchy fingers, make them do back-end work, not UI work



### Recap: 5 easy steps

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