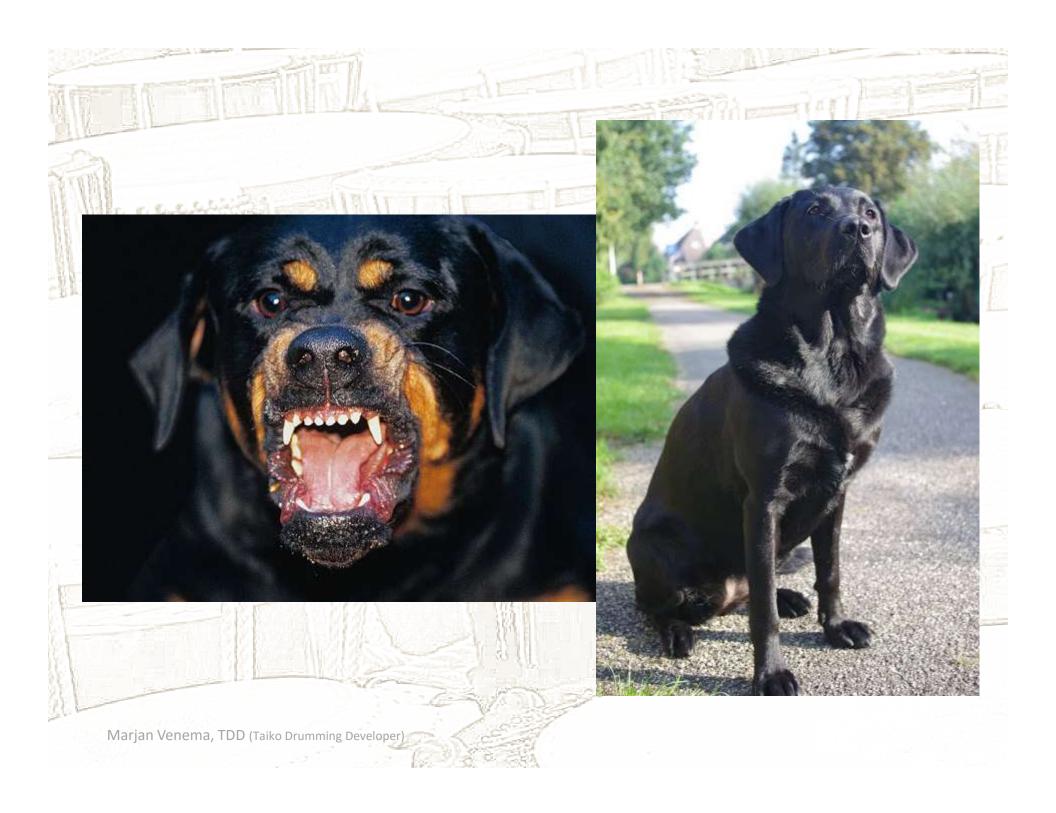


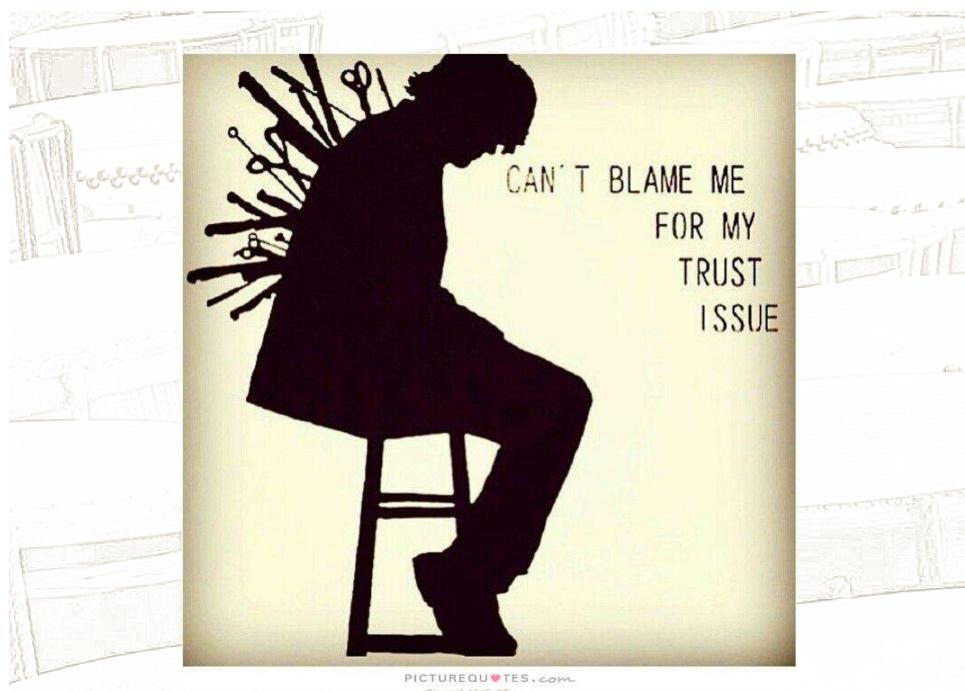
Marjan Venema, TDD<sup>1</sup>



<sup>1</sup> Taiko Drumming Developer







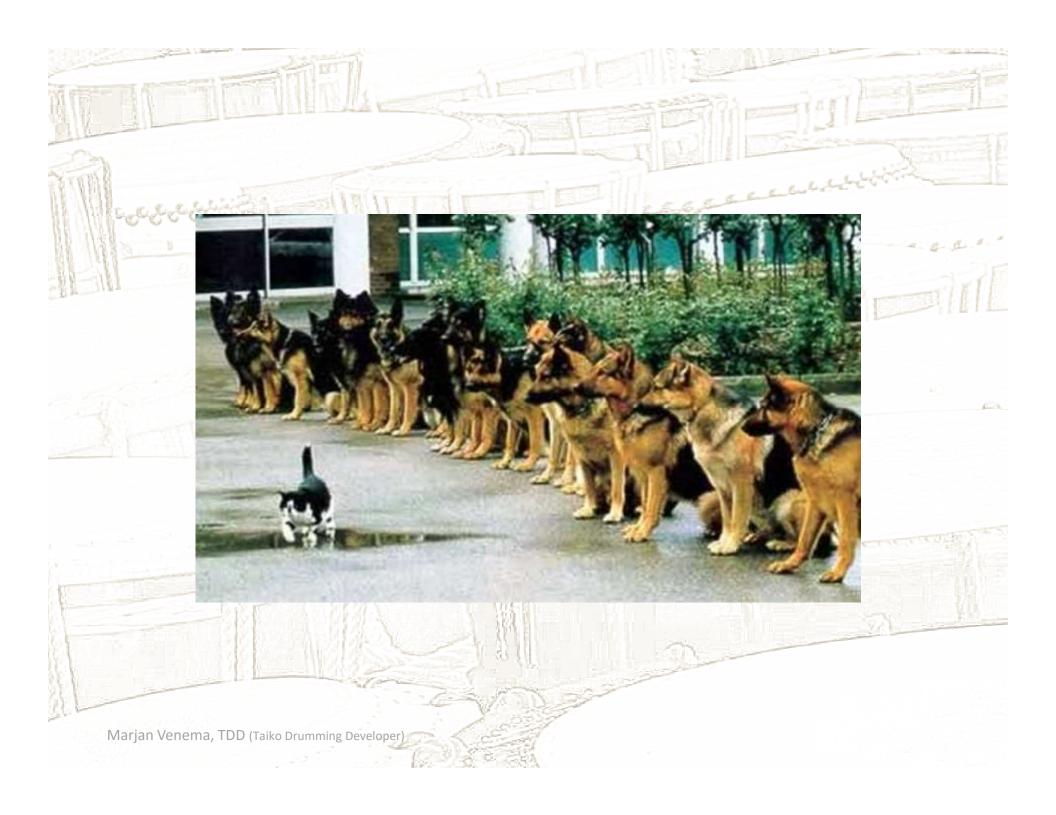
Marjan Venema, TDD (Taiko Drumming Developer)

## Vulnerability is the birthplace of innovation, creativity and change.

-Brené Brown

#### Vulnerability is a Leadership Quality

-Ernst Weerstra

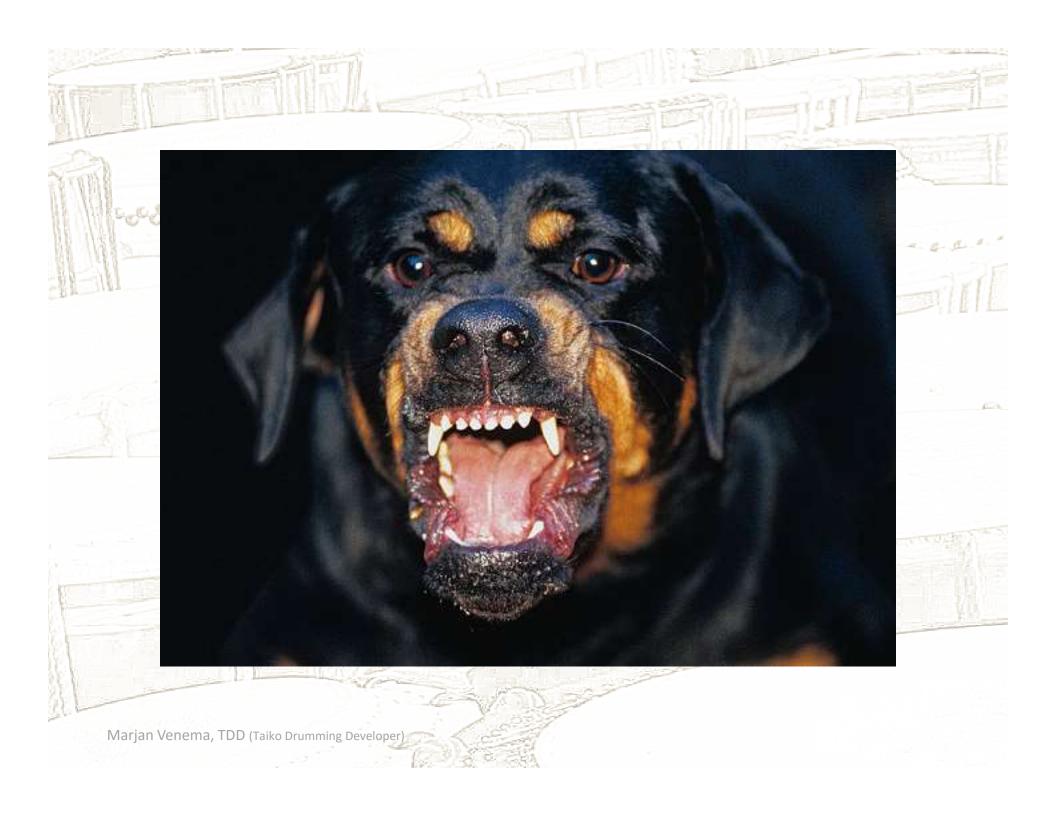












#### **Thought**Works®

## CHANGING THE FACE OF A BUSINESS

An experience report

Molly Dishman

April 11, 2015

#### Finally, some good news on women in tech

By JOHN PLETZ | ¥ S+













Facebook 86





LinkedIn 368 S<sup>+</sup> Google + 0







ThoughtWorks developers Chelsea Komlo, from left, and Molly Dishman, and North American Managing Director Joanna Parke

From

17%

women

April 11, 2015

#### Finally, some good news on women in tech

By JOHN PLETZ | ¥ S<sup>+</sup>











Facebook 86





LinkedIn 368 S<sup>+</sup> Google + 0







ThoughtWorks developers Chelsea Komlo, from left, and Molly Dishman, and North American Managing Director Joanna Parke

From

17%

to

35%

women

How Diversity Makes Us Smarter Being around people who are different from us makes us more creative, more diligent How Diversity Leads to Economic A new study suggests that countries with high levels of diversity are better able to adapt new technologies and ideas

## Growth

able to adapt new technologies and ideas

RICHARD FLORIDA | ♥ @Richard\_Florida | Dec 12, 2011 | ♥ 28 Comments

Why Diverse Teams Create Better Work Plenty of evidence says this is the case, but you have to make sure to manage the potential rifts. Does Diversity On Research Te Improve Quality Of Science? BY ADAM VACCARO Staff Writer, Inc.



March 21, 2014 - 5:00 AM ET

Heard on Morning Edition

3

#### **HOW DO YOU FIX THINGS?**



#### Our three-part Mission guides our decision making.



Our Product Mission drives us to make fantastic ice cream – for its own sake.

LEARN MORE +



Our Economic Mission asks us to manage our Company for sustainable financial growth.

LEARN MORE +



Our Social Mission compels us to use our Company in innovative ways to make the world a better place.

LEARN MORE +

http://www.benjerry.com/values







Run a sustainable business

Champion software excellence and revolutionize the IT industry

Advocate passionately for social and economic justice.



http://www.eatsleepbank.com/wp-content/uploads/2014/01/Horse-Blinders.jpg



(Women in Leadership Development)



(Technologist Specialist Leadership Development)



(Women in Leadership Development)



(Technologist Specialist Leadership Development)



(Women in Leadership Development)



(Emerging Economies Leadership Development)

#### **BEING INCLUSIVE**

- Awareness
  - Social and economic justice sessions
  - Culture of feedback
- Improvement
  - Gender Diversity & Inclusivity Training
  - Unconscious Bias Training
  - Anti-harassment policies
- Reflection



#### 25 NOV 2015

# The Makings of Enduring Organizational Culture



**Sameer Soman**Managing director - INDIA



https://www.thoughtworks.com/insights/blog/makings-enduring-organizational-culture

## The Makings of Enduring

Or Encourage people to pursue what they're passionate about



- · Investing in meaningful leadership development
  - Encourage to question what you don't understand & seek clarity
  - Cultivate an open mindset

## Why ThoughtWorks Cares About Immigrant Families





Society and Technology » Atlanta »

Chicago » Dallas » New York »

San Francisco »

24 MAY 2016

# Born for it: How the Image of Software Developers Came About Came About





For Women in Tech, Ageism is Getting Old

10 DEC 2015

Practical Steps Men can Take to Support Feminism



Inclusivity »

Brazil »

Career Hacks »

#### **WE CAN DO BETTER**

- Create a North Star
- Remove blinders
- Change at every level
- Create avenues for awareness, reflection and change
- Celebrate what people are passionate about



#### **Thought**Works®

#### THANKYOU

Molly Dishman @mollydishman

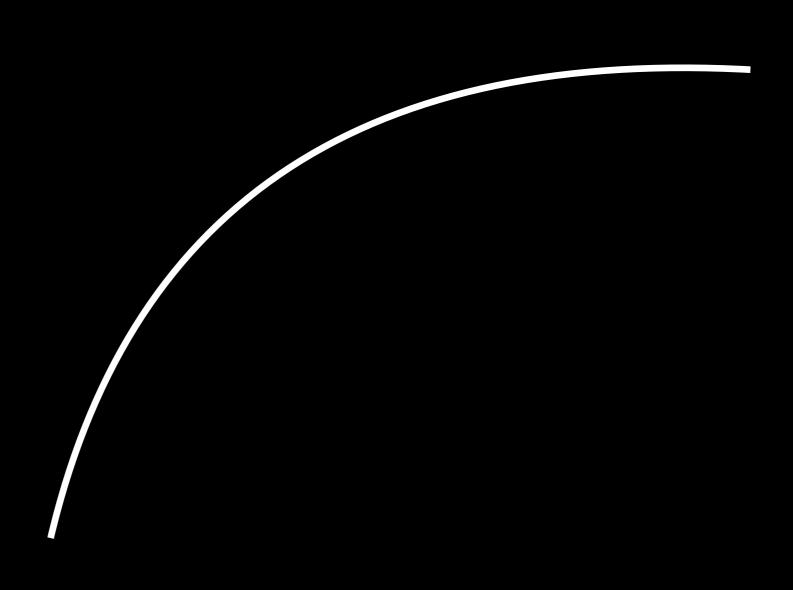
## Perform like an Olympian

@rickbeerendonk



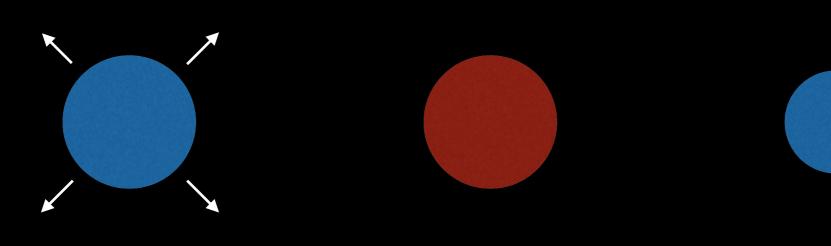


#### Improvement curve



## How to break the curve?

## Same Activity



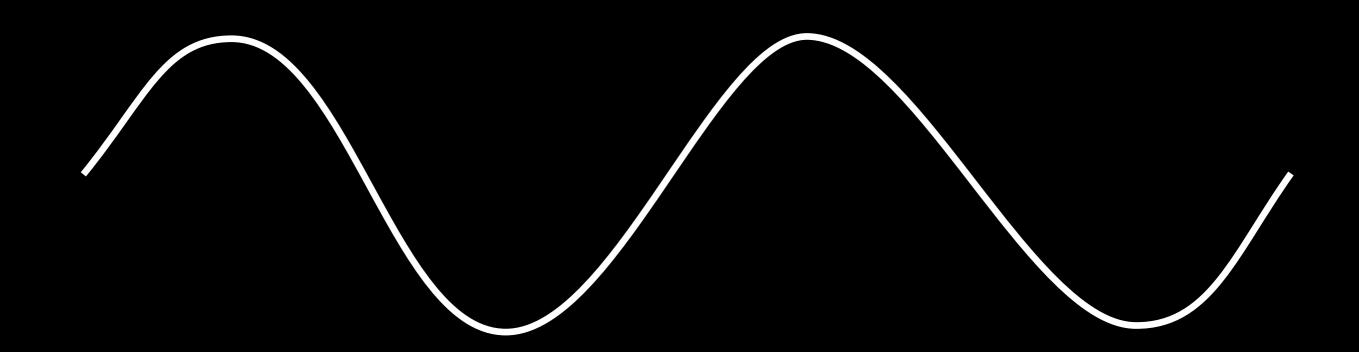
Intensity

Volume

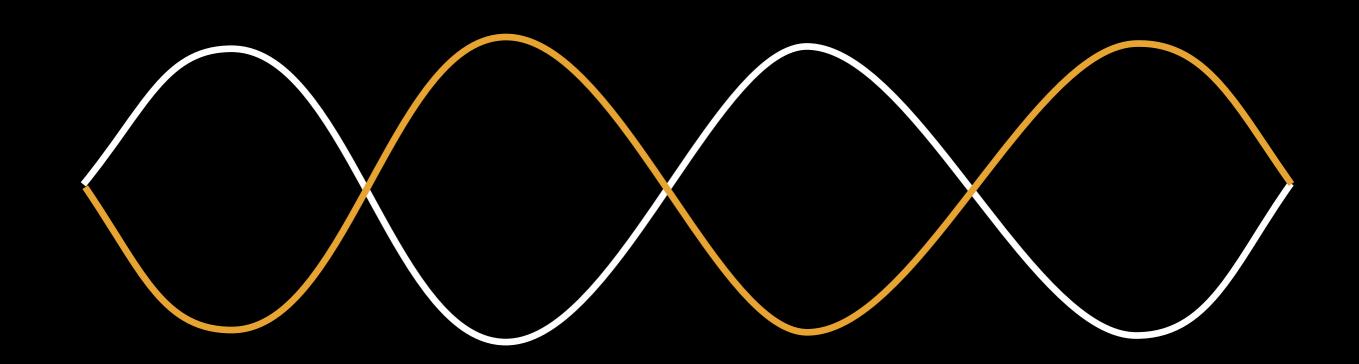
Frequency

## Waves

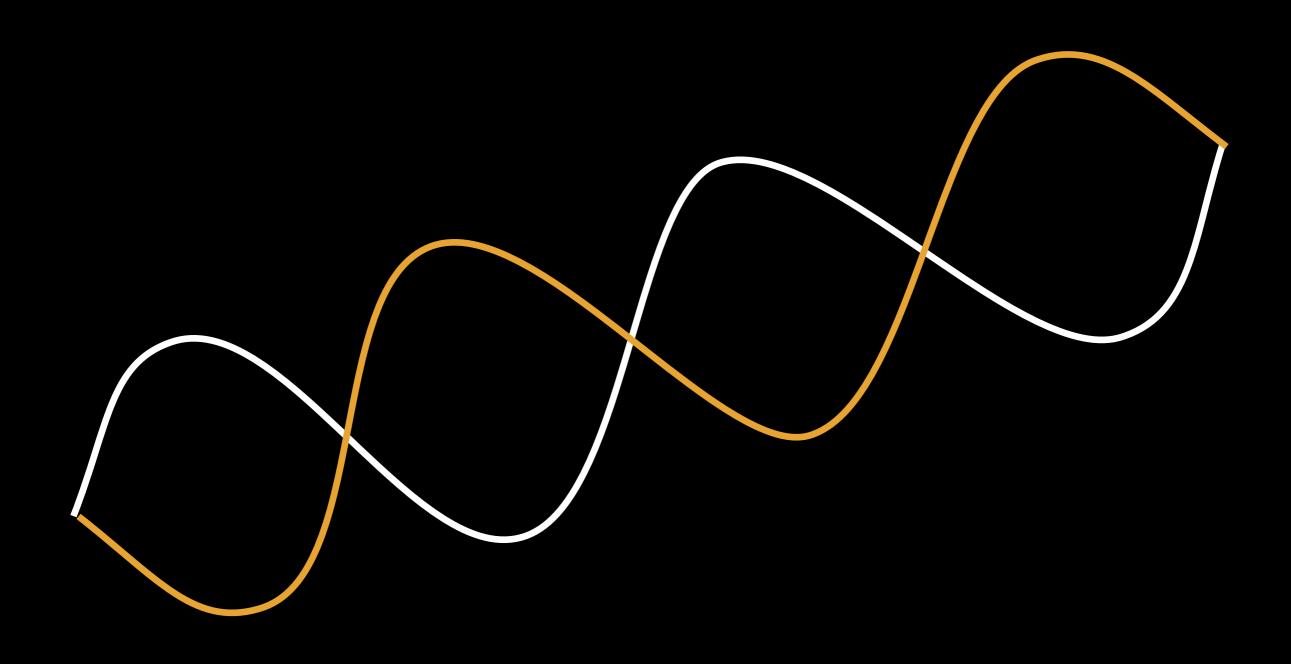
#### Active - Rest



## Activity 1 - Activity 2



### Recover without detraining

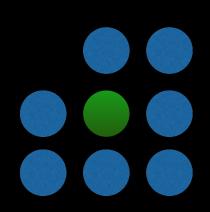


# Swimming = Planning Waves

#### Software Development

Planning Waves

### People waves







Availability

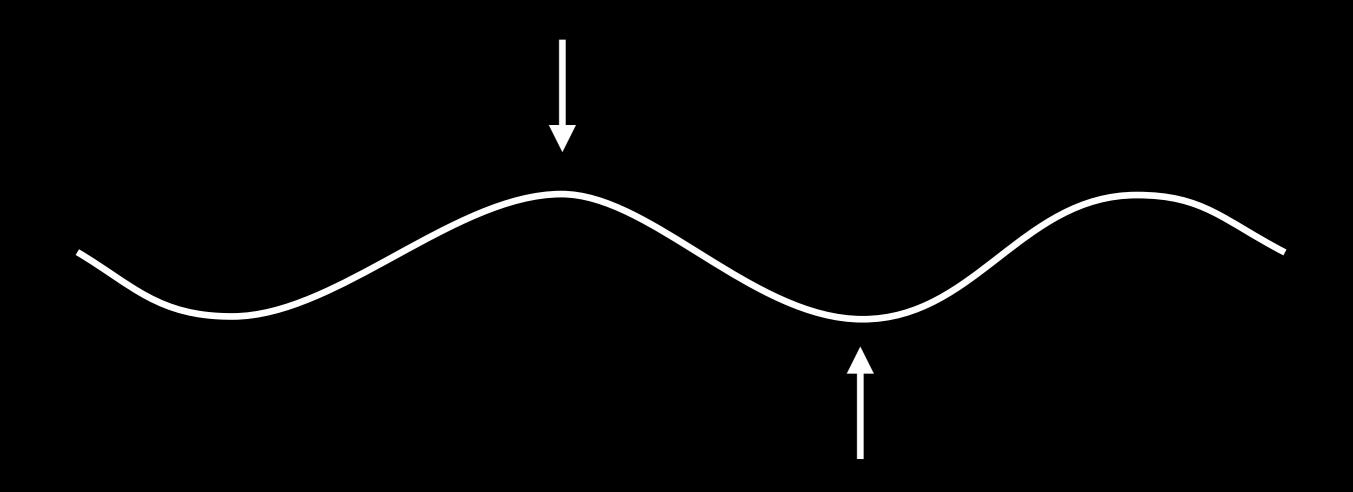
Alternation

Recovery

## Change Angle

object oriented - functional

## Blood sugar



## make waves to reach your full potential

# make waves make you



