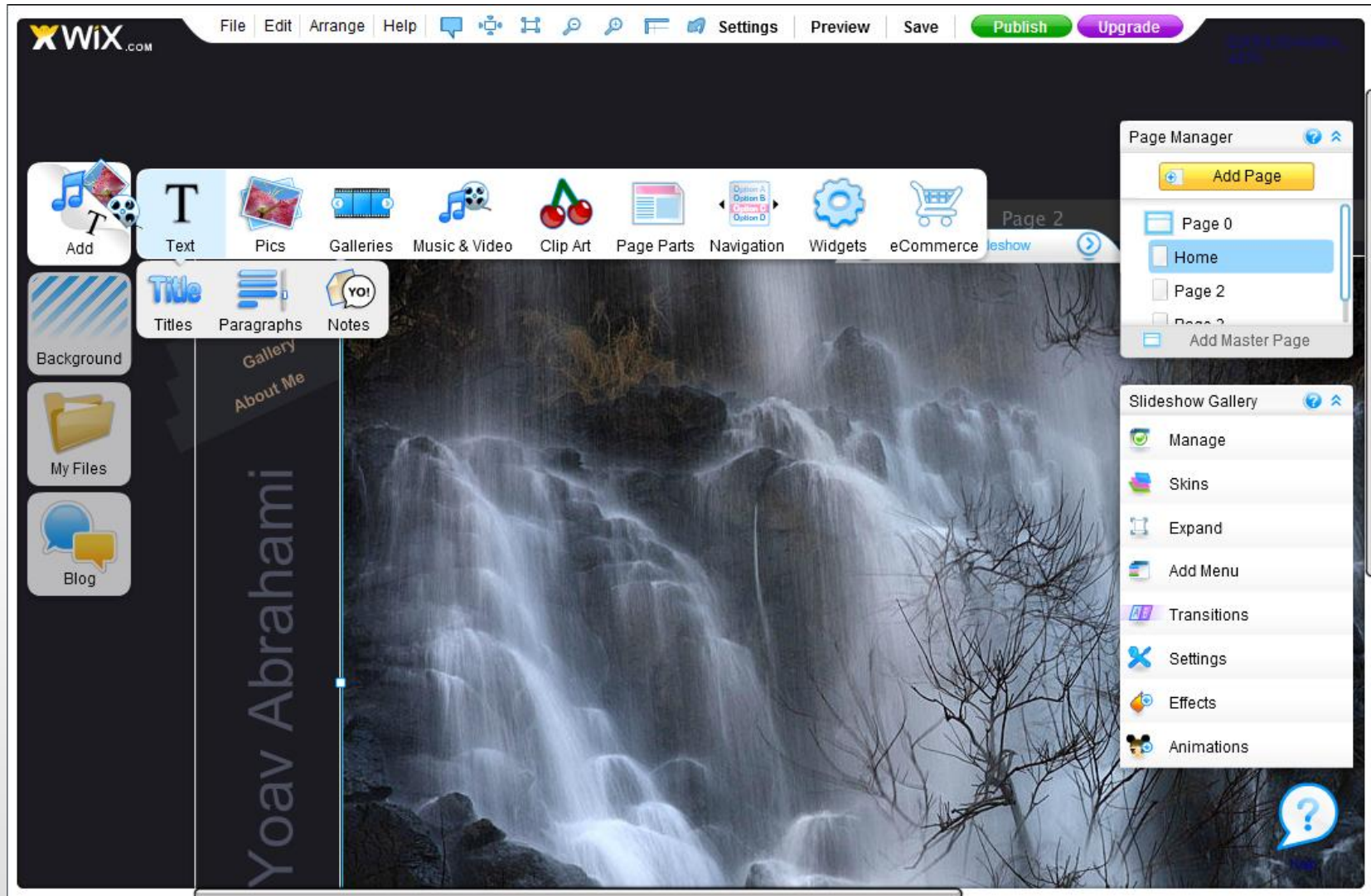


Continuous Delivery at Wix

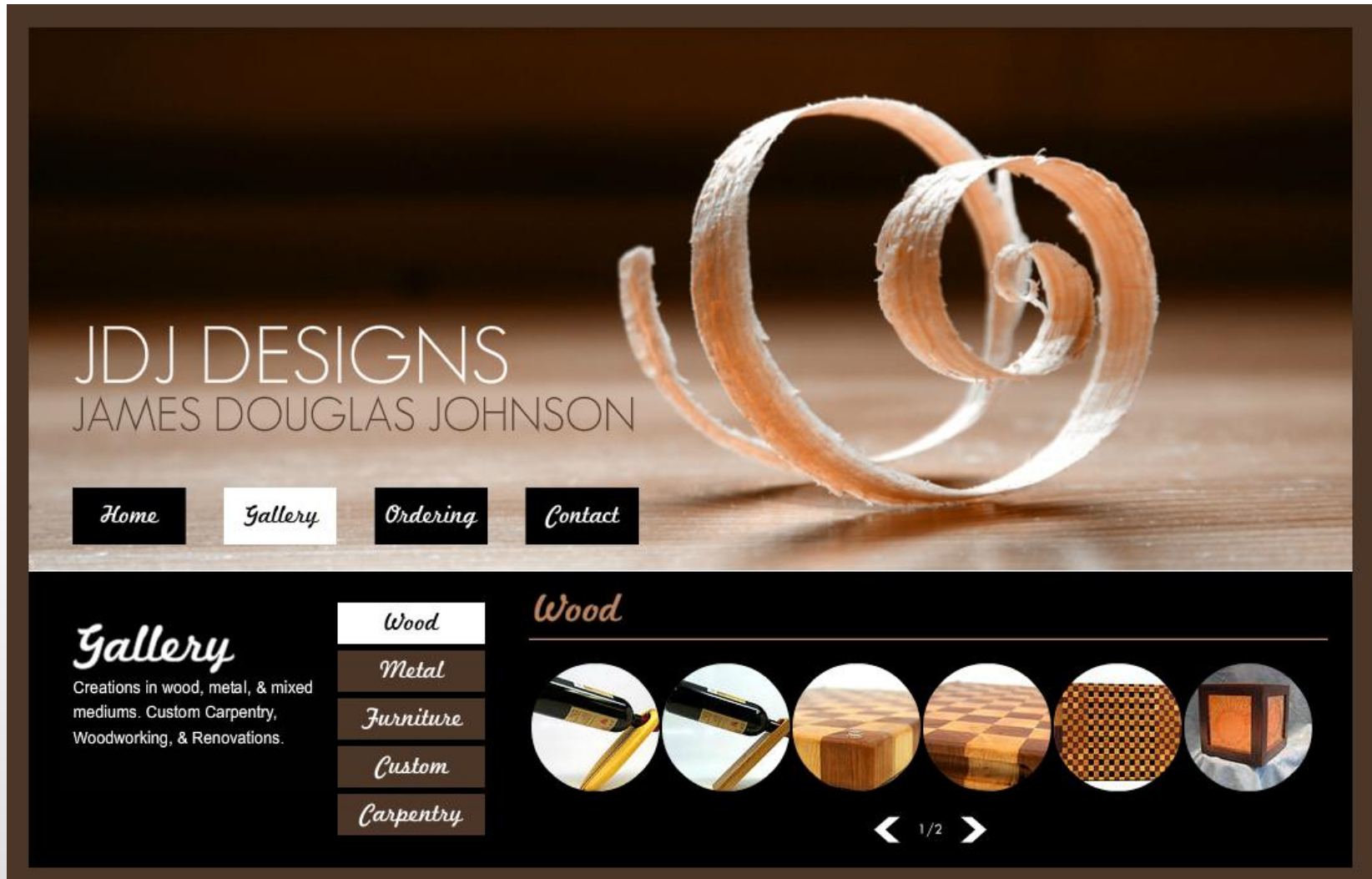
The motivations for CI/CD/TDD,
implementation and impact

Yoav Abrahami

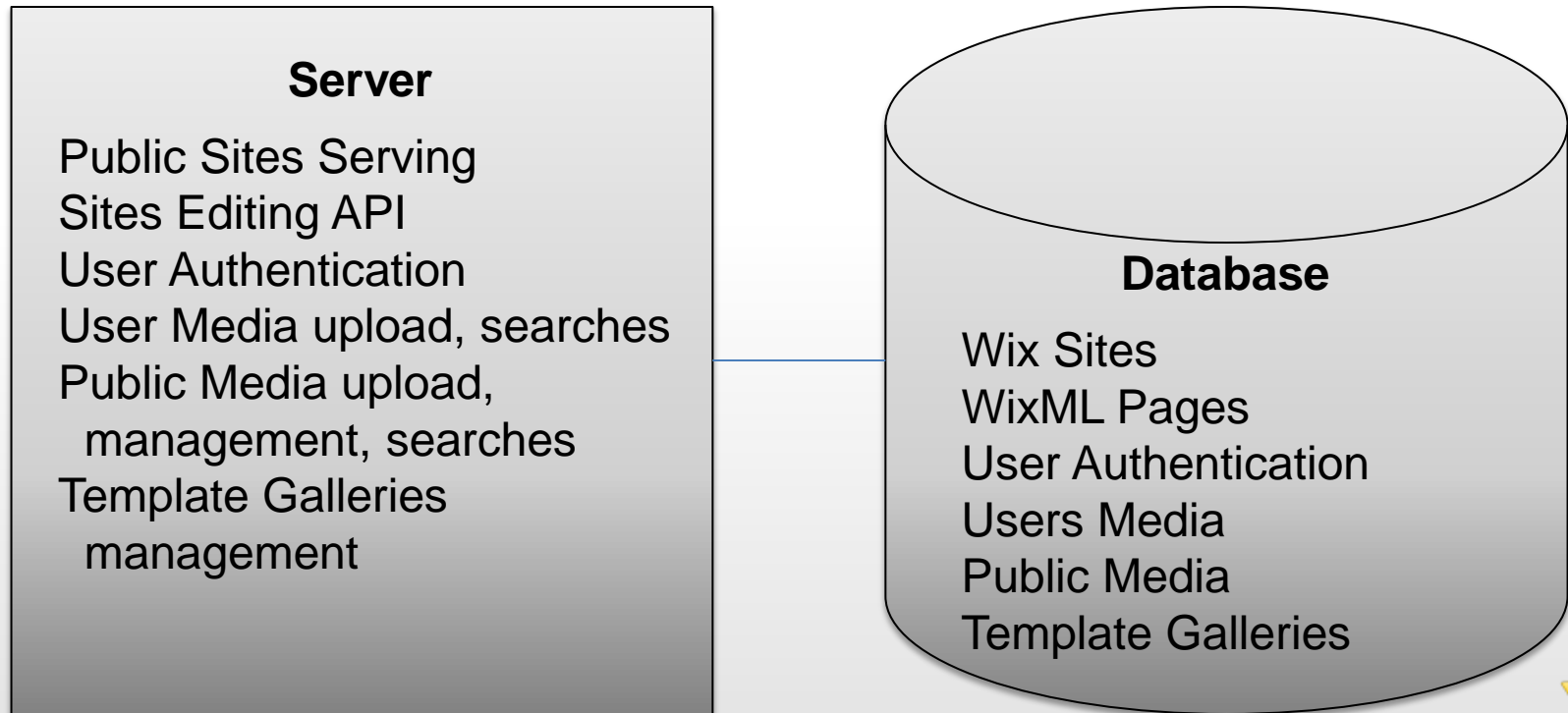
About Wix



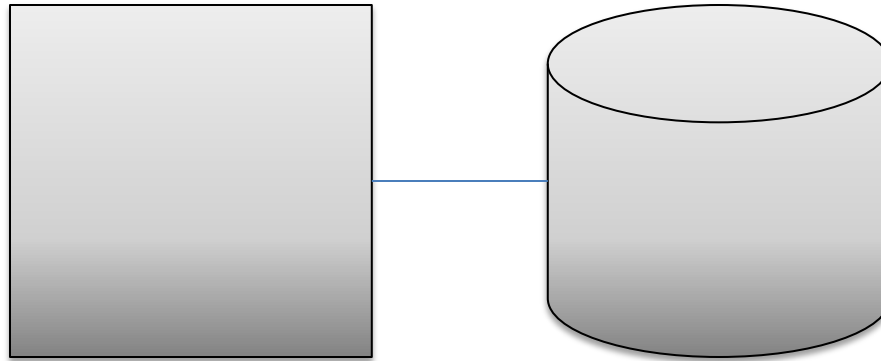
About Wix



Wix Initial Architecture

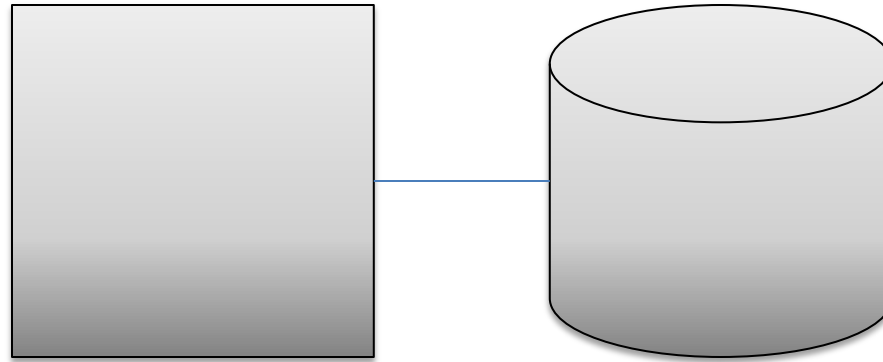


Wix Initial Architecture



- Tomcat, Hibernate, Custom web framework
 - Everything generated from HBM files
 - Built for fast development
 - Statefull login (tomcat session), EHCache, File uploads
 - Not considering performance, scalability, fast feature rollout, testing
 - It reflected the fact that we didn't really know what is our business
 - Yoav A. - "it is great for a first stage start-up, but you will have to replace it within 2 years"
 - Nadav A, after two years - "you were right, however, you failed to mention how hard it's gonna be"

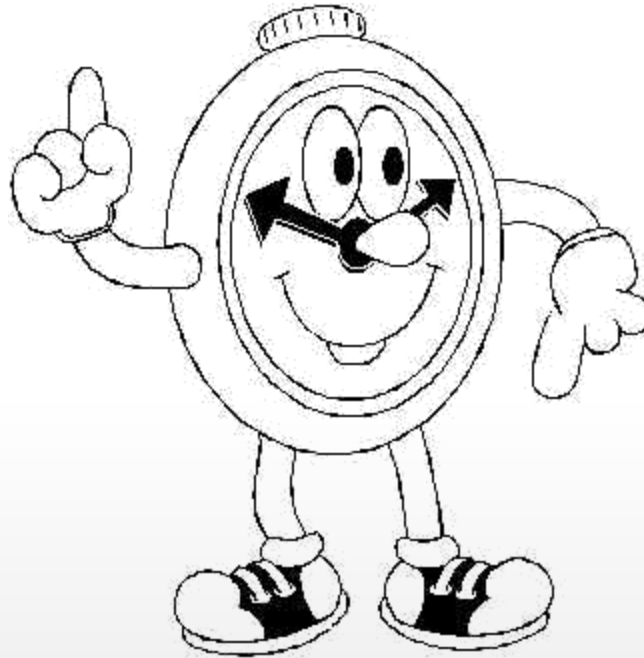
Wix Initial Architecture



What we have learned

- Don't worry about 'building it right from the start' – you won't
- You are going to replace stuff you are building in the initial stages of a startup or any project
- Be ready to do it
- Get it up to customers as fast as you can. Get feedback. Evolve.
- Our mistake was not planning for gradual re-write
- Build for gradual re-write as you learn the problems and find the right solutions

Two years passed

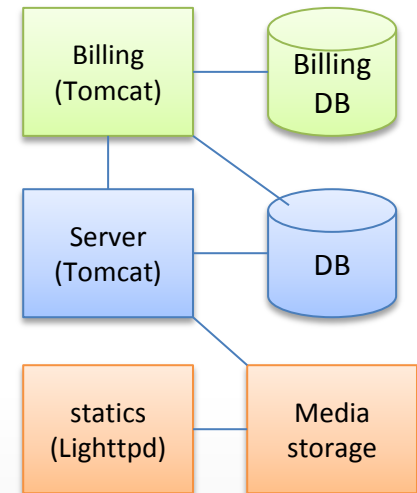


- We learned what our business is – building websites
- We started selling premium websites

Two years passed

- Our architecture evolved

- We added a separate Billing segment
- We moved static file storage and HTTP serving to a separate instance



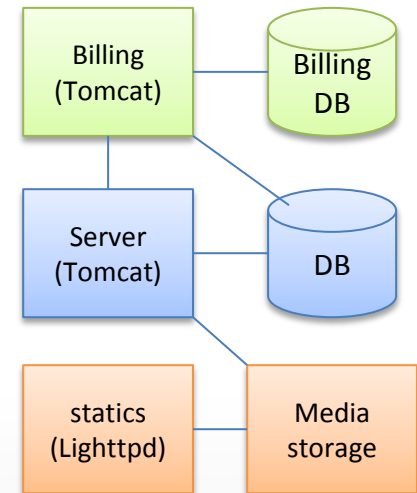
- But we started seeing problems

- Updates to our server imposed complete wix downtime
- Our static storage reached 500 GByte of small files, the limit of Bash scripts
- The codebase became large and entangled. Feature rollout became harder over time, requiring longer and longer manual regression
 - Strange full-table scans queries generated by Hibernate, which we still have no idea what code is responsible for...
- Statefull user sessions required a lot of memory and a statefull load balancer

Two years passed

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Motivations for CI/CD/TDD

- We were working traditional waterfall
- With fear of change
 - It is working, why touch it?
 - Uploading a release means downtime and bugs!
- With low product quality
 - Want to risk fixing this bug? Who knows what may break?
- With slow development velocity
 - From “I have a great new product idea” to “it is working” takes too much time
- With traditional enterprise development lifecycle
 - Three months of a “VERSION” development and QA
 - Six months of crisis mode cleaning bugs and stabilizing system

Wix's CI/CD/TDD model

- Abandon “VERSION” paradigm – move feature centric life
- Make small and frequent release as soon as possible
 - Today we release about 10 times a day, gaining velocity
- Empower the developer
 - The developer is responsible from product idea to 10,000 active users
 - Remove every obstacle in the developer's path
 - Big cultural change from waterfall – affects the whole company
- Automate everything – CI/CD/TDD
 - CI – Continuous Integration
 - CD – Continuous Delivery / Deployment
 - TDD – Test Driven Development
- Measure Everything
 - A/B test every new feature
 - Monitor real KPIs (business, not CPU)

Test Driven Development

- TDD workflow
 - Definition: ~~First write a test case, then write the code for the test to pass and then refactor the code~~
 - My Definition: write the code and tests at the same time. During development, run only tests! (don't write Main(), deploy to app server, etc).
- Code vs Testing Code
 - Developers invest in refactoring the production code to have high quality.
 - ~~But the test code is just that something we ^\$@&*@#~*@ must live with.~~
 - Test code is as important as production code. We invest in modeling it, refactoring it and building the tools to make it clear and maintainable.

Test Driven Development

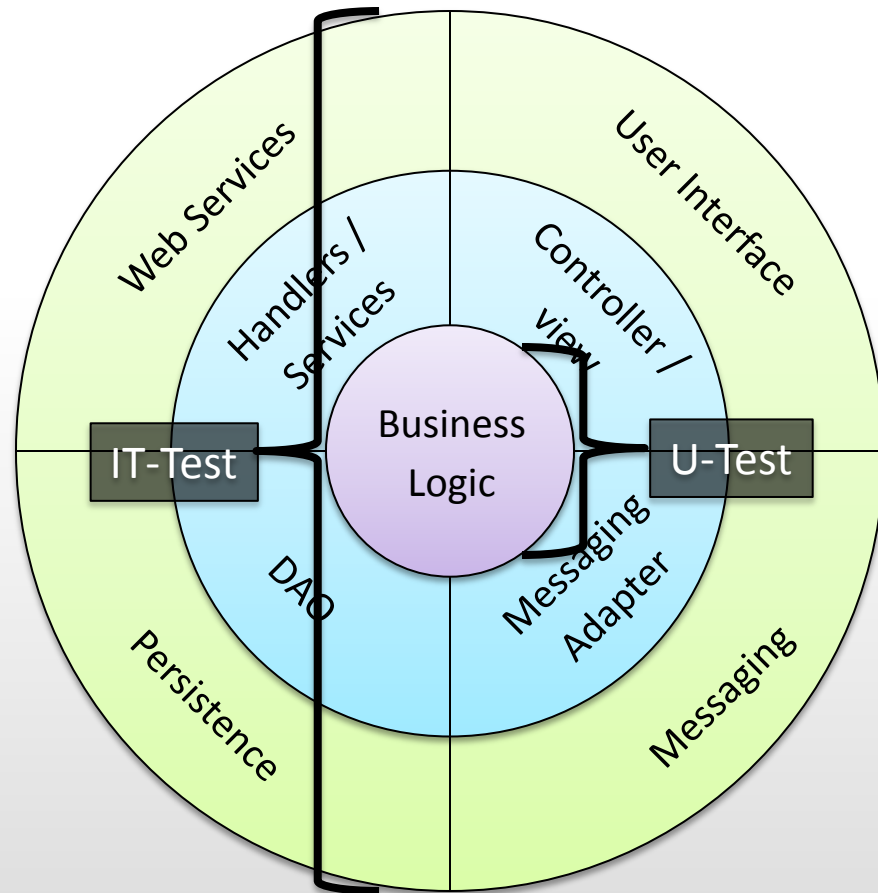
- What people think is the impact on development
 - ~~TDD slows down development~~
 - With TDD we write more code (product + test code).
- Actual impact on development
 - We development faster
 - Removes fear of change
 - Easier to enter some-else's project
 - Do we really need QA? (Yes, they code tests)
 - 10-30% slower, 45-90% less bugs
 - Considerably faster time to fix bugs
- Current Test Count (U-Tests + IT-Tests) – over **6500**

TDD @ Wix

- **Server side – Java, C - Automated U-Tests and IT-Tests**
 - U-Tests – mockito, Hamcrest, JUnit, Wix enhancements (logging, builders, etc).
 - IT-Tests – full embedded mode support, including embedded MySQL, embedded Jetty, embedded MongoDB, etc.
 - All tests run on every code check-in
- **Client side – JS - Automated U-Tests and working on Automating GUI-Tests**
 - U-Tests – Jasmine, Testacle – distributed parallel U-Test runner integrated into IDE and Maven
 - GUI Tests
 - Working on Selenium, with embedded RC and external grid
 - Still a large manual effort
 - U-Tests run on every code check-in
 - Lint (custom profile) run on every code check-in

TDD @ Wix

- **U-Tests**
 - Test the business logic of the application
 - No Dependencies
- **IT-Tests**
 - Test the integration with different libraries (inbound or outbound)
 - Tests if we use the library correctly
- **Learning Test**
 - Tests used to learn how to use a certain library



TDD @ Wix

- U-Test example (as complex as it gets)
 - Setup: Custom Junit Runner and mocking
 - White Box test

```
@Test
public void testRenderingNoDebug() {
    when(scriptSource.getScriptsList(DebugMode.nodebug))
        .thenReturn(ImmutableMultimap.<String, Url>builder()
            .putAll("core", new Url(CORE1_JS), new Url(CORE2_JS))
            .putAll("main", new Url(MAIN1_JS), new Url(MAIN2_JS))
            .build());
    when(scriptSource.getScriptsList(DebugMode.nodebug))
        .thenReturn(ImmutableMultimap.<String, Url>builder()
            .putAll("core", new Url(CORE3_JS))
            .putAll("main", new Url(MAIN3_JS))
            .build());

    Renderable renderable = scriptsRenderer.renderScripts(DebugMode.nodebug);
    assertThat(renderable.toString(), allOf(
        not(containsString("<script type=\"text/javascript\" src=\"" +
            CORE1_JS + "\"></script>")),
        not(containsString("<script type=\"text/javascript\" src=\"" +
            CORE2_JS + "\"></script>")),
        not(containsString("<script type=\"text/javascript\" src=\"" +
            MAIN1_JS + "\"></script>")),
        not(containsString("<script type=\"text/javascript\" src=\"" +
            MAIN2_JS + "\"></script>")),
        containsString("<script type=\"text/javascript\" src=\"" +
            MAIN3_JS + "\"></script>"),
        containsString("<script type=\"text/javascript\" src=\"" +
            MAIN3_JS + "\"></script>"),
        not(containsString("${"}))));
}
```

TDD @ Wix

- IT-Test example (as complex as it gets)
 - Setup: embedded MySQL, migrations, embedded Jetty, testDao
 - Black Box test - Test over HTTP (Json RPC in this case) to DB.

```
@Test
public void renderWebHtmlUsingRpcPositive() throws IOException {
    Document document = buildSampleDocument();
    testWebSiteDao.saveOrUpdate(defaultSite_1()
        .withDocumentJson(siteDigester.serializeDocument(document))
        .withWixDataJson("{}")
        .build());

    Route route1 = defaultRoute("www", "/")
        .withIdInApp(siteId_1.getId())
        .withApplicationType(ApplicationType.Flash)
        .build();
    Route route2 = defaultRoute("m", "/")
        .withIdInApp(siteId_2.getId())
        .withApplicationType(ApplicationType.HtmlMobile)
        .build();

    RenderResponse render = remoteWebHtmlRemoteRenderer.render(defaultRequest()
        .withMetaSite(defaultMetaSite(metaSiteId, route1, route2))
        .withRoute(route1)
        .withPath("/")
        .build());

    assertThat(render.getHeadContent().render(), containsString(FAVICON_JPG));
    assertThat(render.getBodyContent().render(), allOf(containsString(PAGE_DATA_ID_1),
        containsString(PAGE_1),
        containsString(PAGE_2)));
}
```

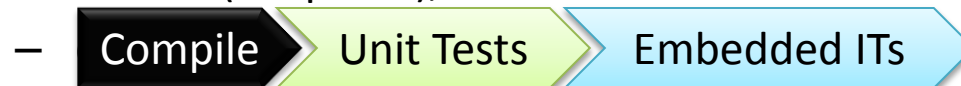
Guidelines for successful TDD

- Tests should run on project checkout to a random computer.
 - No dependencies on anything installed
- Tests that cannot be debugged on a developer machine will never consistently run for any period of time
- Tests should run fast
- Tests have to be readable
 - They are the project spec
- Fixture is evil!

CI/CD @ Wix – Release Process

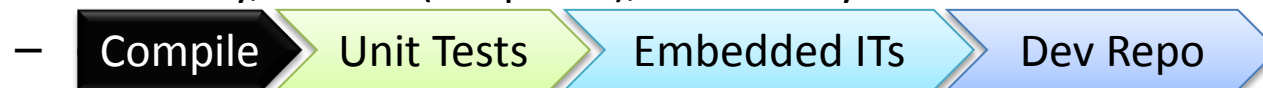
- During development (on developers machine)

- Maven (Snapshot), one Trunk



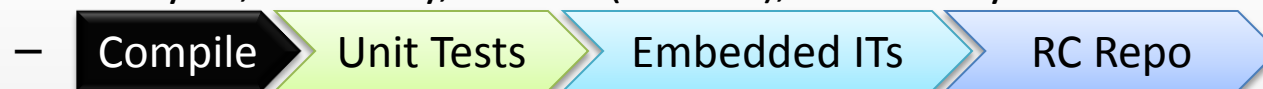
- On code check-in

- TeamCity, Maven (Snapshot), Artifactory



- Mark as RC

- Lifecycle, TeamCity, Maven (release), Artifactory



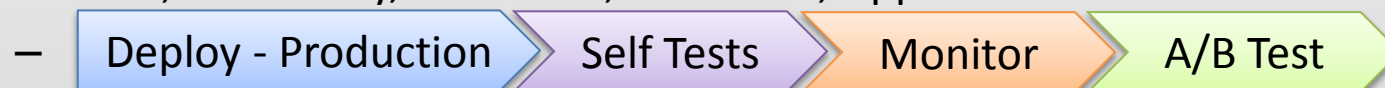
- Staging (when needed)

- Chix, Chef, Sous-Chef, Artifactory, New Relic, App-Info



- Deploy to production

- Chef, Artifactory, Sous-Chef, New Relic, App-Info

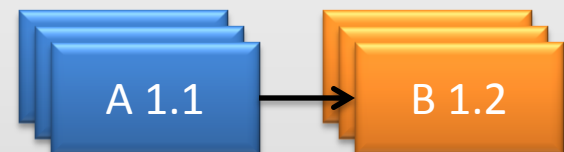
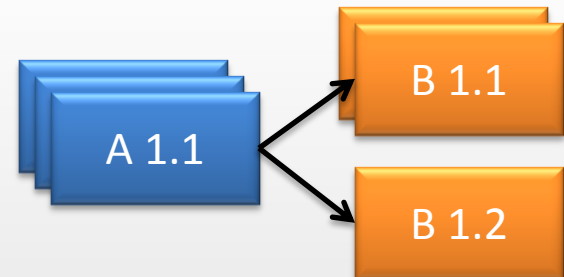
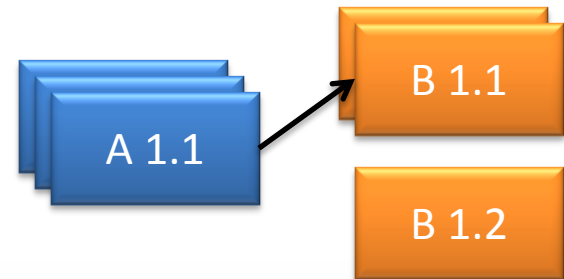
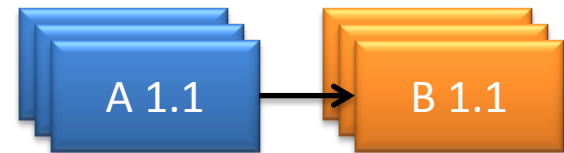


How does it works – CD Practices

- **Backwards and Forwards compatible**
 - Each component has to function with latest, next or prior version of other components (including DBs)
- **Gradual Deployment & Self-Test**
 - Deploy new version to one server and perform self-test. If it passes, continue deployment to other servers.
- **Feature Toggle**
 - Open a new feature by feature toggle configuration
- **A/B Testing**
 - Open a new feature to a percent of your users. Is it better?
- **Exception Classification**
 - What exceptions are real errors? What do you care about?
- **Small Development Iterations**
 - Release frequent – small pieces of functionality

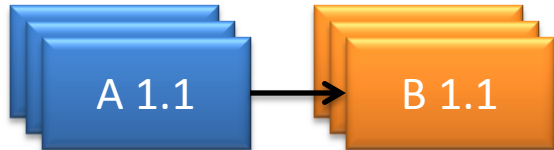
Gradual Deployment

- Assume two components
- We shutdown one and install on it the new version. It is not active yet
- Do self test
- Activate the new server if it passes self test
- Continue deploying the other servers, a few at a time, checking each one with self test

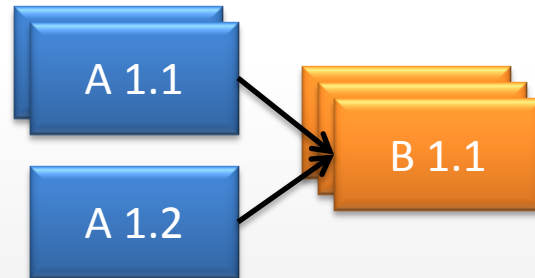
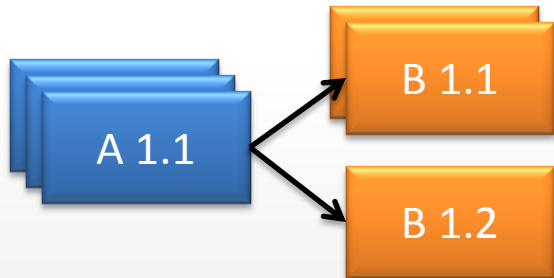


Backward and Forward compatible

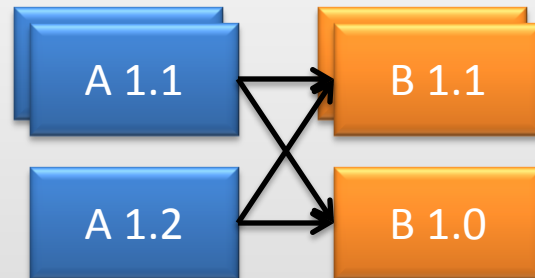
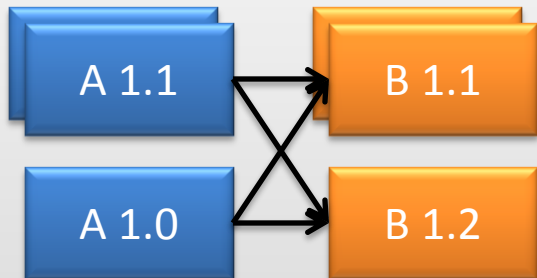
- Assume two components



- We release a new version of one



- Now Rollback the other...



Feature Toggle

- Everyone develops on the Trunk
 - It's the developer responsibility not to break anything (requires TDD, CI)
- Every piece of code can get to production at anytime
 - Release of something done by another developer
- What about
 - Incomplete features?
 - Not tested / validated features?
- Feature Toggle to the rescue
 - Unused new code can go to production – no harm done
 - Used new code goes with a guard – use new or old code by feature toggle
- Feature toggle by
 - Static configuration on the server
 - User – open a feature to selected users
 - Any other rule you need

A/B Test

- When we open a new feature
 - It may be production with Feature Toggle
 - It may be a new deployment
- We open the new feature to a certain % of users
 - Define KPIs to check if the new feature is better or worse
 - If it is better, we keep it
 - If worse, we check why and improve
 - If we find flaws, the impact is just for % of our users (kind of Feature Toggle)
- An interesting site effect on product
- How many times did you have the conversion “what is better”?
 - Put the menu on top / on the side
 - If checkout getting inconsistent – do an error or do a best effort (e.g. Amazon)?
- Well, how about building both and A/B Testing?

Exception Classification

- Every application has errors.
 - Some are important, some not so
 - Login failure vs “table not found in DB”
- We classify exception by
 - Business – errors caused by user behavior
 - System – errors preventing our service
 - Level – Fatal, Error, Warning or Recoverable
- The errors are tracked on app-info and monitoring

Usage Summary	
Total Calls	3735039
Total Successfull calls	3726285
Throughput	866.9 rpm
Average Response Time	8.4 mSec
Error Rate	0.00 %
System Errors	5270/0/14/39
Business Errors	3256/0/175/0

c.w.d.s.DocumentService.getDataNode	Rolling Last	2,911 0	3.3 mSec -	29.2 mSec -	0/0/0/0 -	0/0/0/0 -
c.w.h.e.s.HtmlEditorService.cloneDocument	Rolling Last	1,985 0	657.8 mSec -	23,286.4 mSec -	0/0/7/14 -	27/0/0/0 -
c.w.e.e.w.MobileDocumentController.clone2	Rolling Last	1,985 0	658.2 mSec -	23,286.8 mSec -	0/0/7/14 -	27/0/0/0 -

Small Development Iterations

- No Waterfall
- No Scrum
- No Iterations
- No large documents
- Build something small
- When it is ready, deploy it
 - Measure it
 - Then fix it
 - Again
 - And again, until Dev, Product and Customers are happy
- Then start changing it
 - Again, as a small change

Changes the company DNA

- **Changes Product**
 - No longer 2 months specification cycles
 - Instead, ask what is the minimal useful feature set that we can open?
 - How can we deploy it within a week?
 - Work closely with developers to answer those questions
 - Think small, fast, agile and about validating ideas with real users
 - Decision making using A/B Testing and measurements
- **Changes Operations**
 - Don't do deployments – it's the developer responsibility
 - DevOps – mixes developers and system responsibilities
 - Responsible for Wix Runtime env
 - Can initiate rollback
 - Build the CD infra, guide developers, DRP, attacks, etc.

Changes the company DNA

- **Changes Developers**

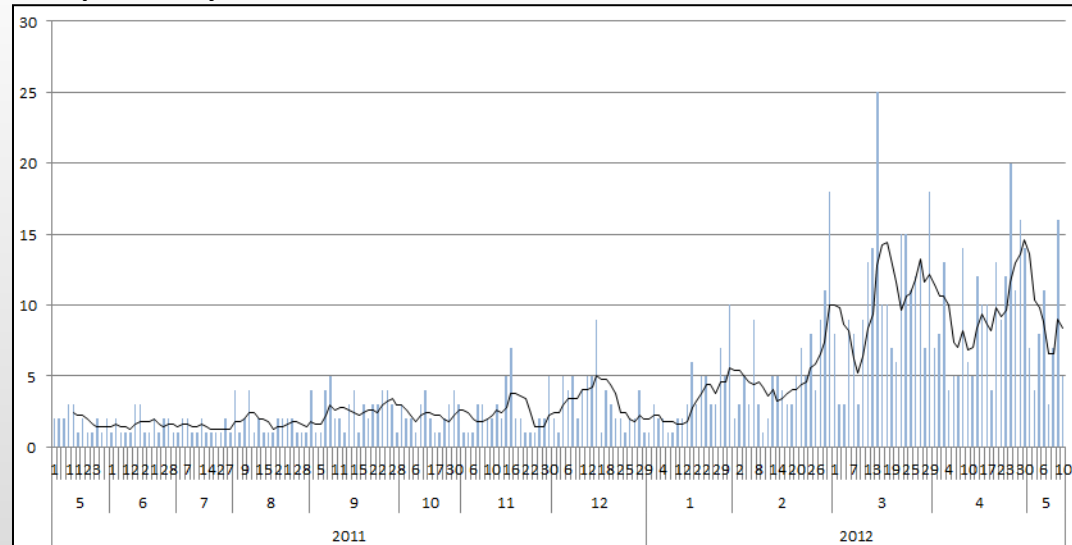
- Responsible for building a product / feature
- Responsible from a product idea (with product) to development, testing (with QA developers) to deployment (with operations) to rollback (with monitoring and BI)
- DevOps – work closely with operations to enable deployment and rollback, fully automated
- Work closely with product to find the best simple minimal product to build and validate

- **Changes Architects**

- No longer making all the designs
- Instead, guides developers, works with system and dev, governs important designs (if we make a mistake, we can probably fix it fast)

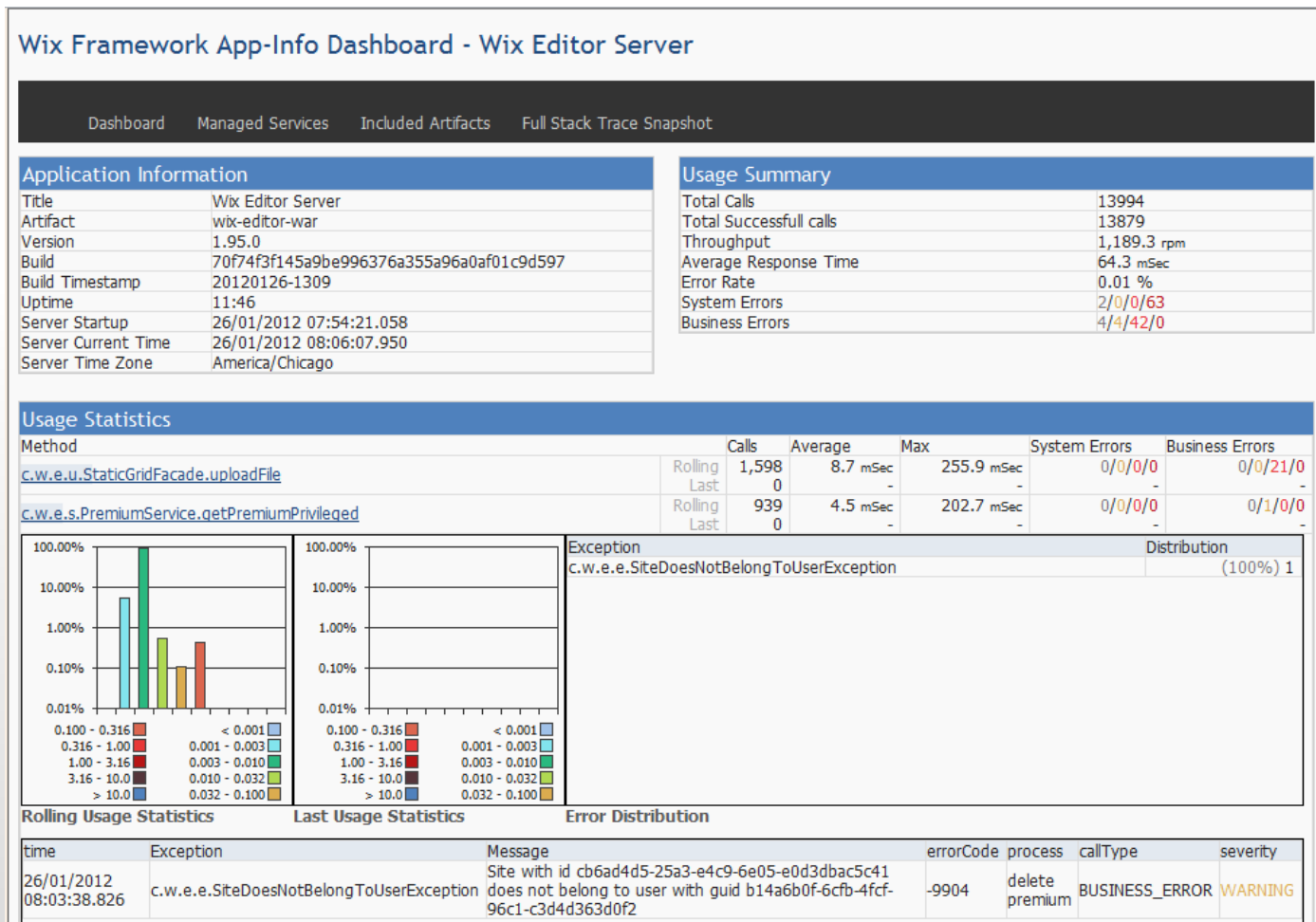
Where are we today?

- We have re-written our flash editor product as an HTML 5 editor
 - In just 4 months
- We are introducing Wix 3rd party applications (developers API)
 - In just 6 weeks
- We are easily replacing significant parts of our infrastructure
- And we are doing 9.5 releases a day!
 - Number of Releases per day



Tools - App-info

- Application Dashboard
 - Application Information, usage and errors on every server



Tools - App-info

- Self-Test –
 - Can my application function?

Wix Framework App-Info Dashboard - Public Html Renderer WAR

DashboardManaged ServicesIncluded ArtifactsFull Stack Trace Snapshot

Application Information

Title	Public Html Renderer WAR
Artifact	wix-public-html-renderer-webapp
Version	2.5.0-SNAPSHOT
Build	f4b29e25654767cf24175e56e010f152a24cea1a
Build Timestamp	20120125-1057
Uptime	32:3
Server Startup	25/01/2012 10:31:20.739
Server Current Time	25/01/2012 13:03:24.616
Server Time Zone	Europe/Amsterdam

Usage Summary

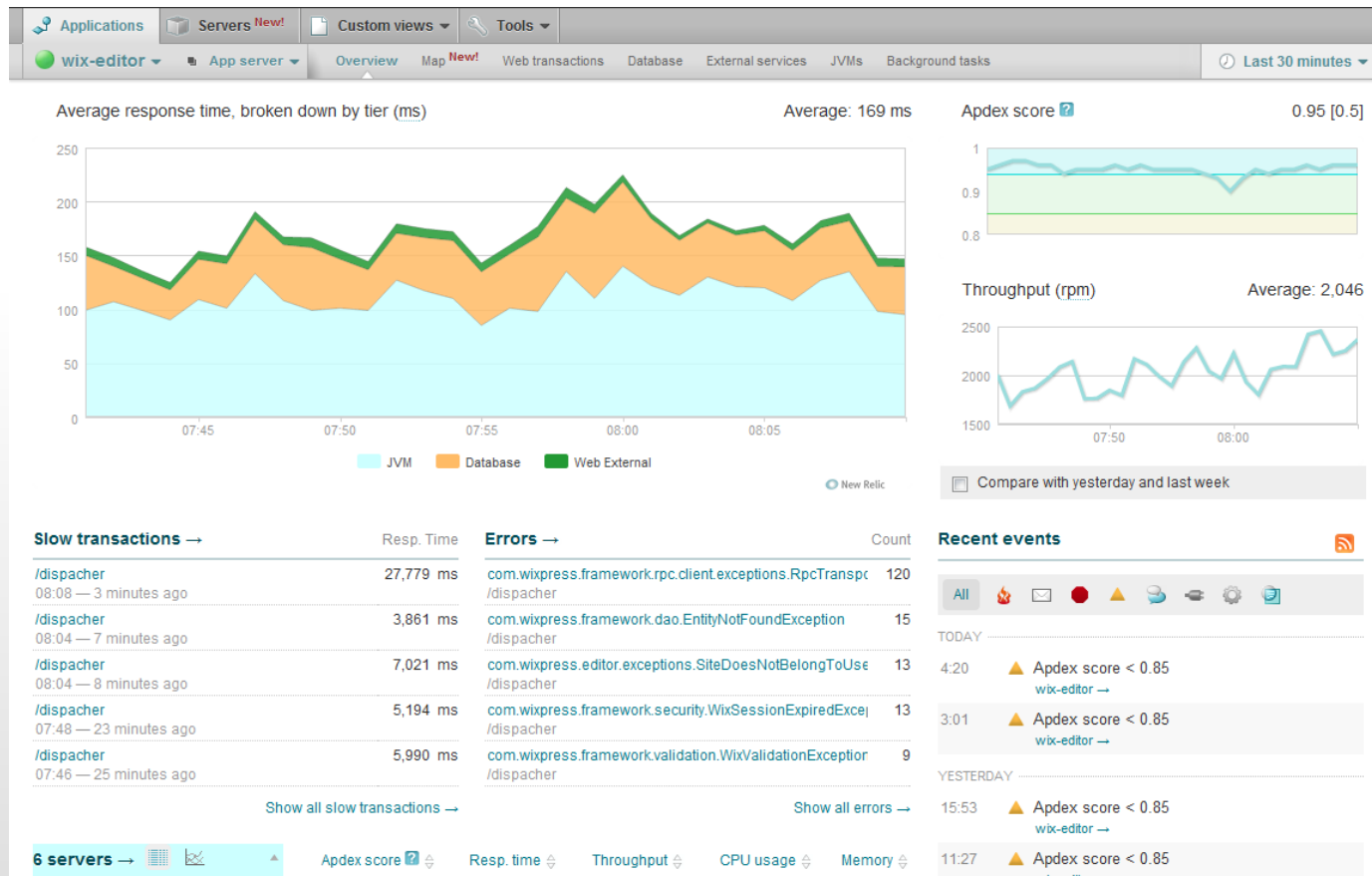
Total Calls	0
Total Successful calls	0
Throughput	0.0 rpm
Average Response Time	-
Error Rate	0.00 %
System Errors	-
Business Errors	-

Managed Services

Service Name	Enabled	Alive	Message
c.w.h.r.s.MobileHtmlRendererBeansConfig\$MobileHtmlRenderer - mobileHtmlRenderer	true	false	c.w.h.r.s.MobileHtmlRendererBeansConfig\$MobileHtmlRenderer Caused by: ModelProcessorChain - dependencies Caused by: ScriptsHtmlModelProcessor Caused by: failed loading scripts from source [http://static.crispy.wixpress.com/services/wix-express-mobile/1.42.14/index.json] caused by c.w.h.r.s.ScriptSourceFailedLoadingScriptsException - failed loading scripts from [http://static.crispy.wixpress.com/services/wix-express- mobile/1.42.14] caused by c.w.h.r.s.ScriptSourceFailedLoadingScriptsException - failed loading scripts from [http://static.crispy.wixpress.com/services/wix-express- mobile/1.42.14]
c.w.h.r.s.FacebookHtmlRendererBeansConfig\$FacebookHtmlRenderer - facebookHtmlRenderer	true	false	c.w.h.r.s.FacebookHtmlRendererBeansConfig\$FacebookHtmlRenderer Caused by: ModelProcessorChain - dependencies Caused by: ScriptsHtmlModelProcessor Caused by: failed loading scripts from source [http://static.crispy.wixpress.com/services/html-wysiwyg/1.0.0/index.json] caused by c.w.h.r.s.ScriptSourceFailedLoadingScriptsException - failed loading scripts from [http://static.crispy.wixpress.com/services/html-wysiwyg/1.0.0] caused by c.w.h.r.s.ScriptSourceFailedLoadingScriptsException - failed loading scripts from [http://static.crispy.wixpress.com/services/html-wysiwyg/1.0.0]
			c.w.h.r.s.WebSeoRendererBeansConfig\$WebSeoRenderer Caused by: ModelProcessorChain - dependencies

Tools - New Relic

- External Monitoring of applications



Tools - Chix

- Staging Environments manager
 - Self-service deployment to staging environments



The screenshot shows a web interface for managing staging environments. On the left, there's a sidebar with a user profile icon and the text "@wix.com". The main area displays a table of components and their deployment targets. At the bottom, there's a green "Deploy" button.

answers (1.13.0)	Production
backoffice (2.48.0-SNAPSHOT)	Snapshot
billing (2.77.0-SNAPSHOT)	Snapshot
blog (1.62.0)	Production
common_services (1.7.0)	Production
connect_statics (1.58.0)	Production
dashboard (1.1.0 SN 79)	Snapshot
dashboard_statics (1.3.0 SN 33)	Snapshot
editor_renderer (1.90.0 SN 14)	Snapshot
html (2.1.22)	RC
html_web_skins (1.0.0)	Production
html_wysiwyg_static (1.0.0)	Production
inventory (NULL)	Production
lists (NULL)	Production
meta_site_manager (1.16.0 SN 3)	Snapshot
meta_site_public (1.18.0 SN 5)	Snapshot
mobile (NULL)	Snapshot
mobile_client (1.42.14)	Production
new_editor (1.96.0 SN 1)	Snapshot
new_users (2.85.0)	Production
private_media (1.16.0)	Production
prospero (1.36.0)	Production
public (2.128.0)	Production
public_api (1.17.0)	Production

Deploy

Tools - Lifecycle

- Centralized Dashboard
 - Release RC, GA, Production (with Artifactory, TeamCity)
 - Build status, production status (with chef, sous-chef)

Wix LifeCycle



